

# YOLE reports abstract for EPIC

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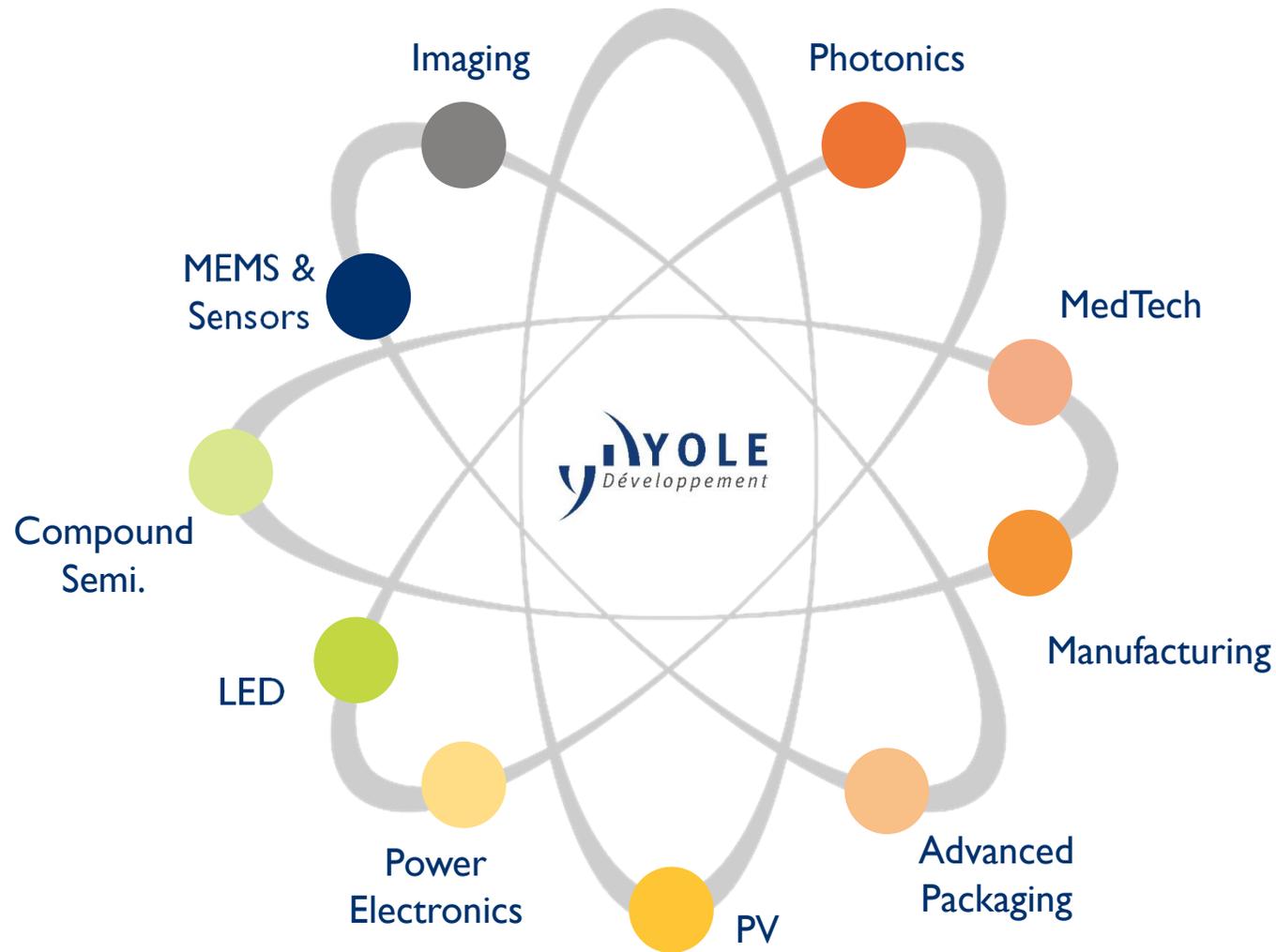
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# FIELDS OF EXPERTISE

Yole Développement's 30 analysts operate in the following areas



# A GROUP OF COMPANIES



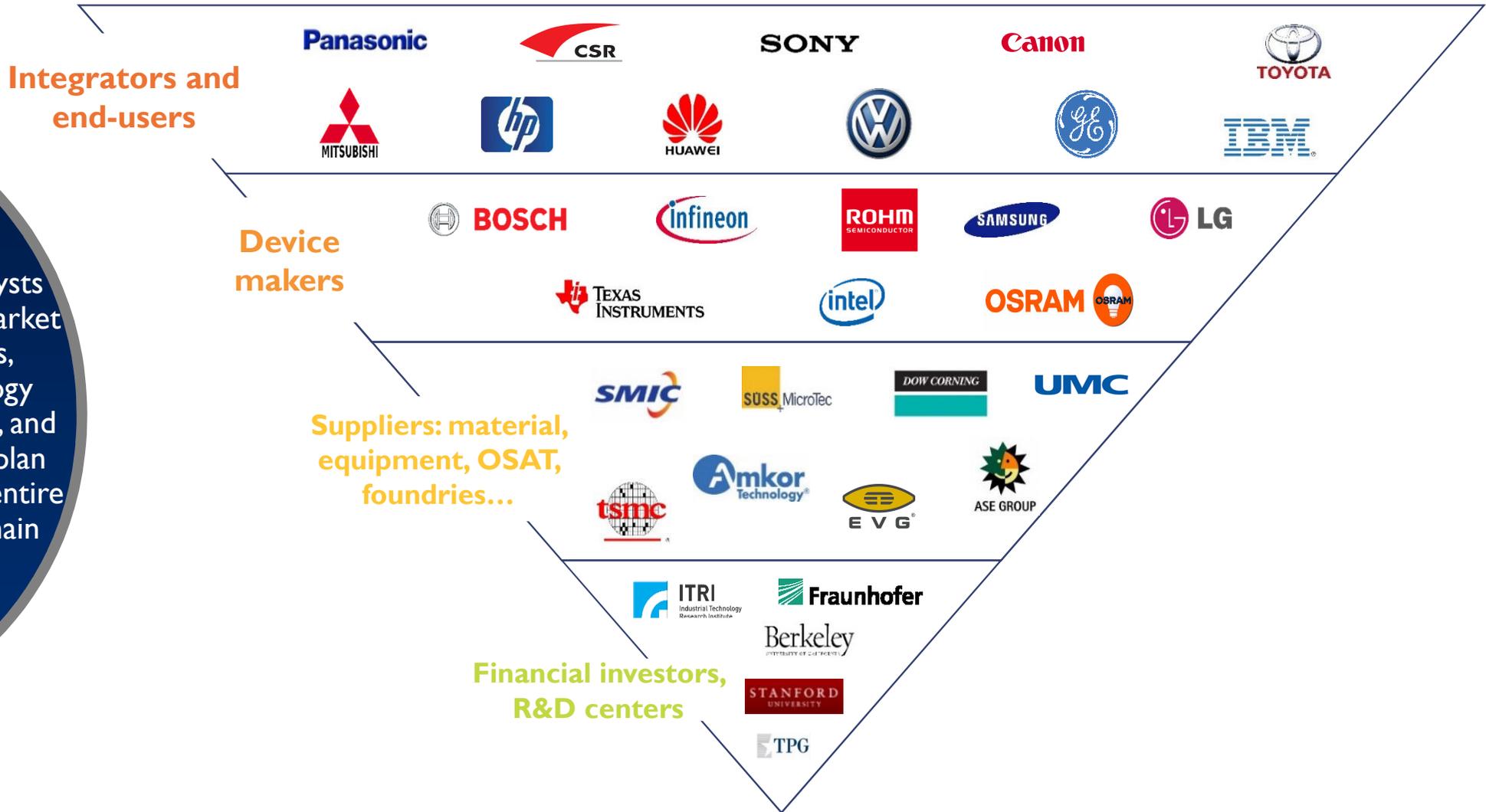
# OUR GLOBAL ACTIVITY



# SERVING THE ENTIRE SUPPLY CHAIN



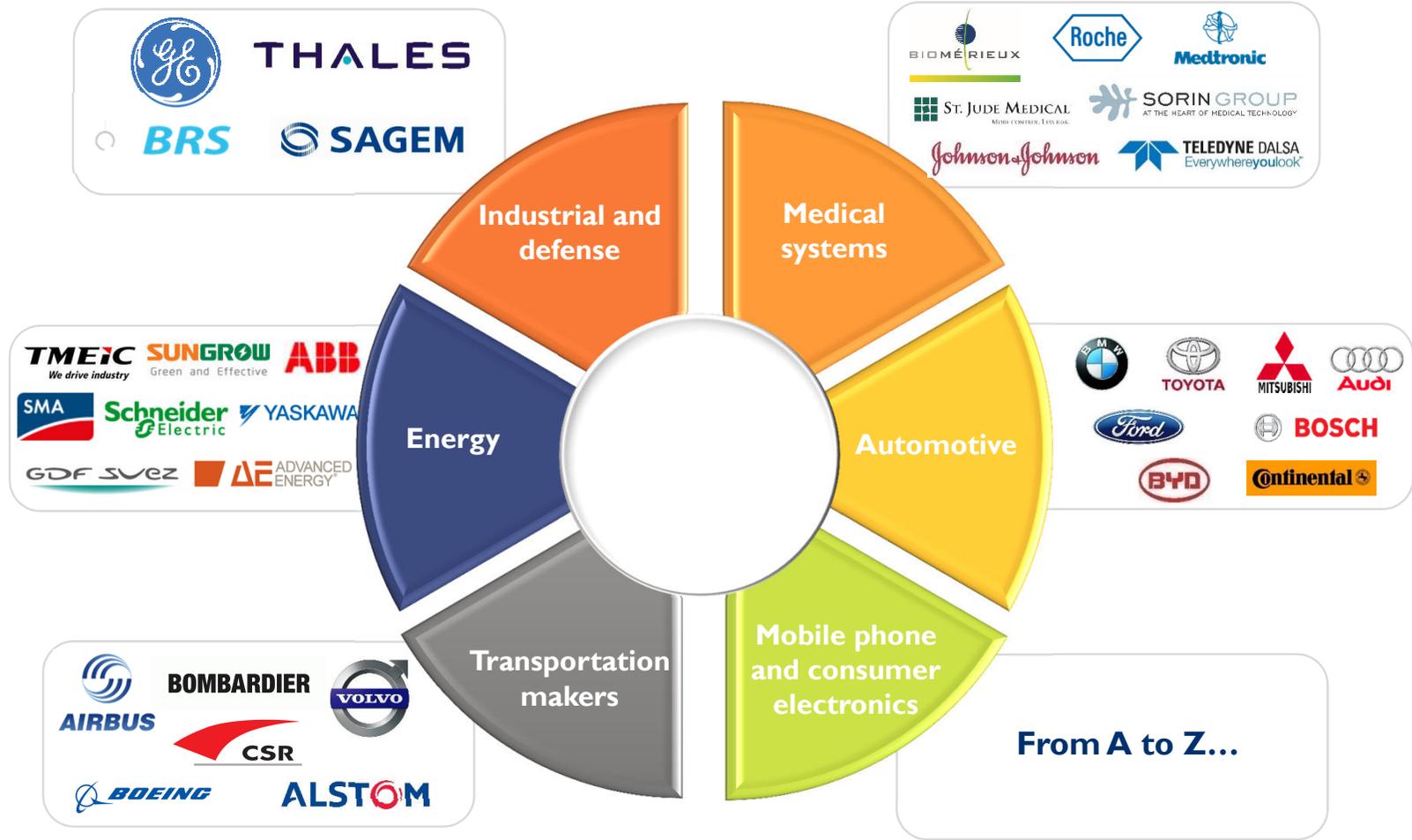
Our analysts provide market analysis, technology evaluation, and business plan along the entire supply chain



# SERVING MULTIPLE INDUSTRIAL FIELDS



We are working across multiples industries to understand the impact of More-than-Moore technologies from device to system



From  
Technologies  
to Market

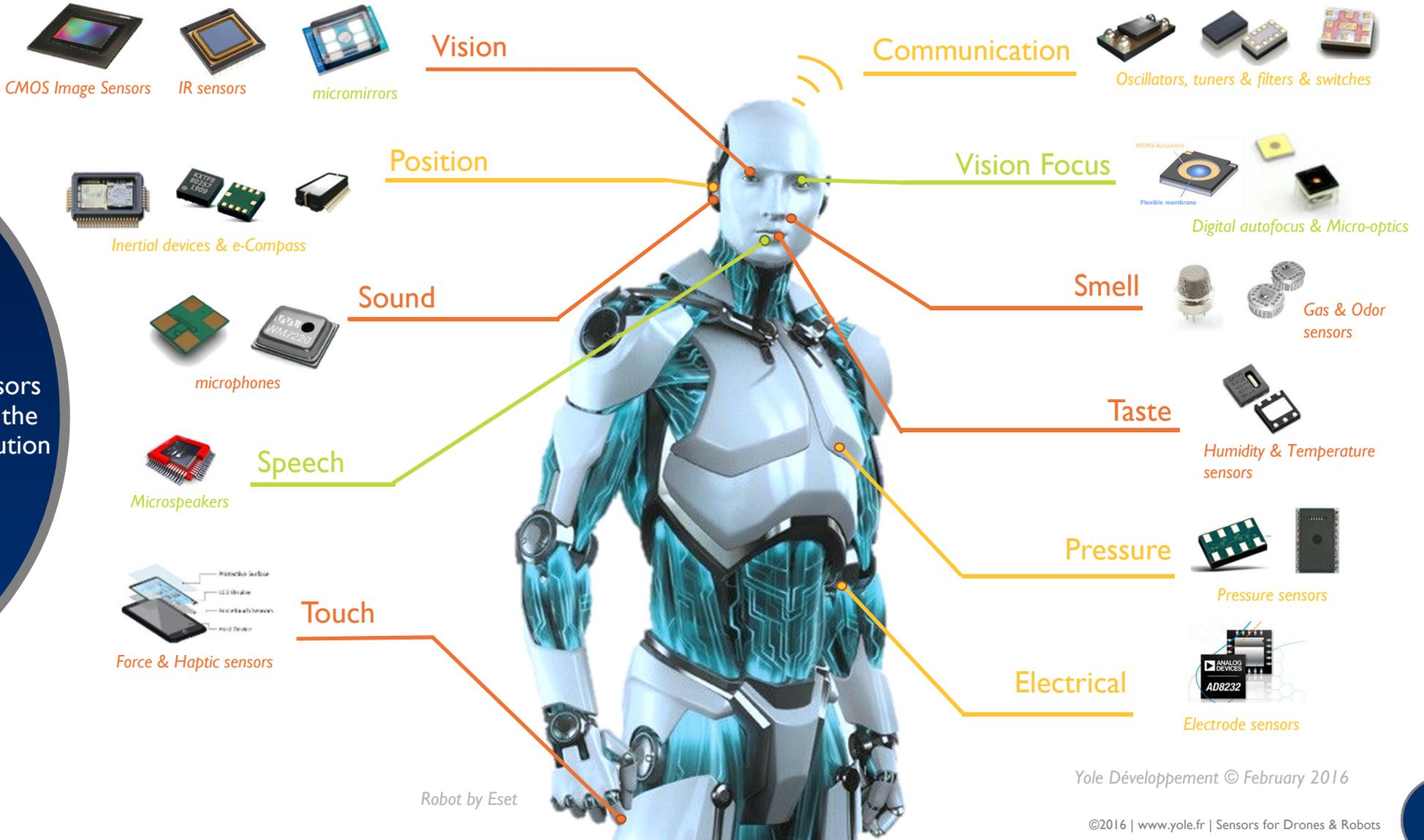
# Sensors for Drones & Robots

2016 report

# MEMS & SENSORS : BEYOND THE HUMAN SENSES...



Mems & sensors are enabling the robotic revolution



Robot by Eset

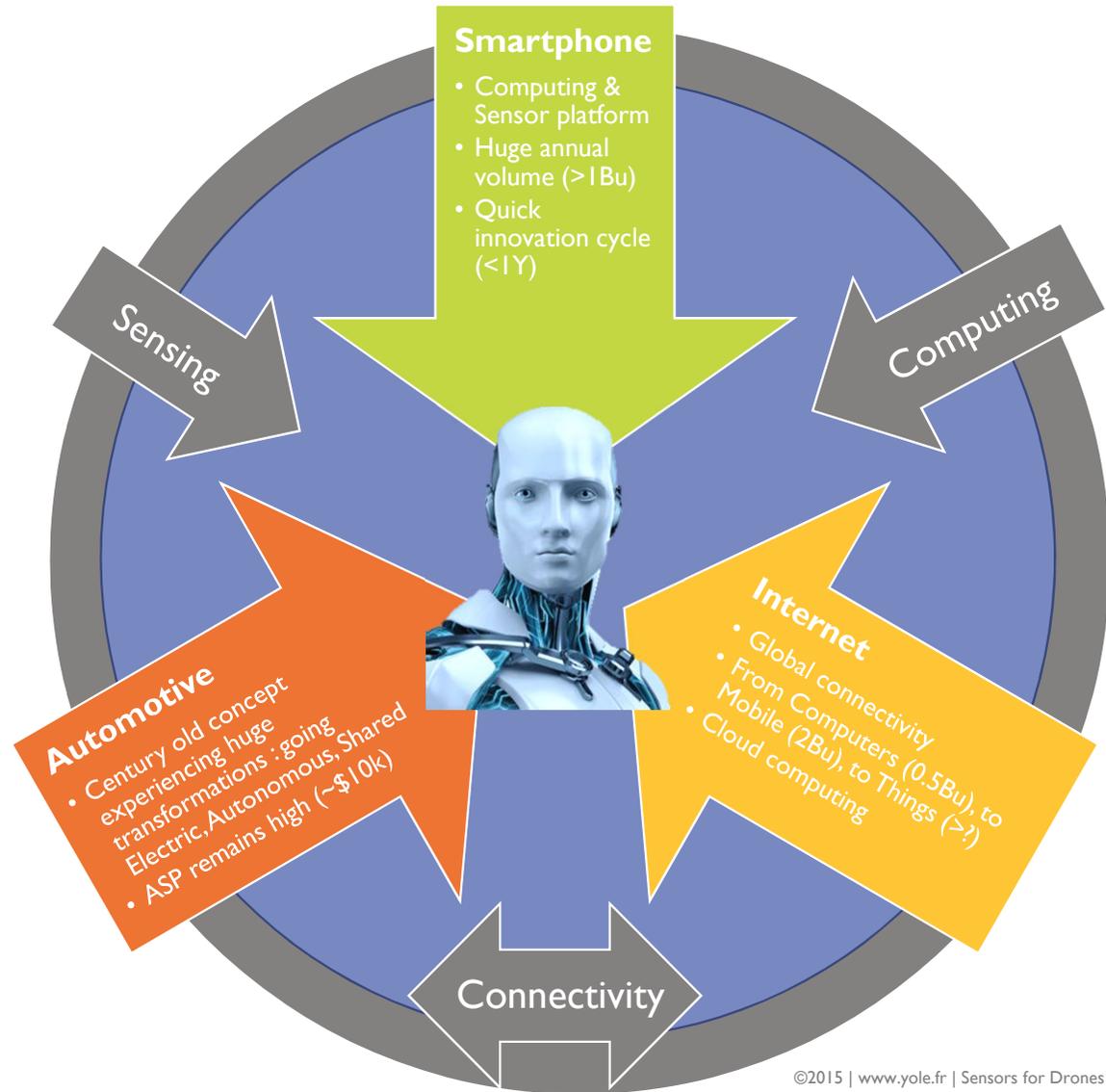
# CONVERGENCES LEADING TO THE ROBOTIC REVOLUTION



## Why now?

- Smartphones helped develop advanced microelectronic technologies at low cost
- Internet is providing communication / cloud computing infrastructure coupled with high demand for connected devices
- Autonomous vehicles R&D allow for high priced technology testbeds fueled by car brand search for differentiation

3 Industries converging for the robotic revolution



# DRONES & ROBOTS MARKET LANDSCAPE

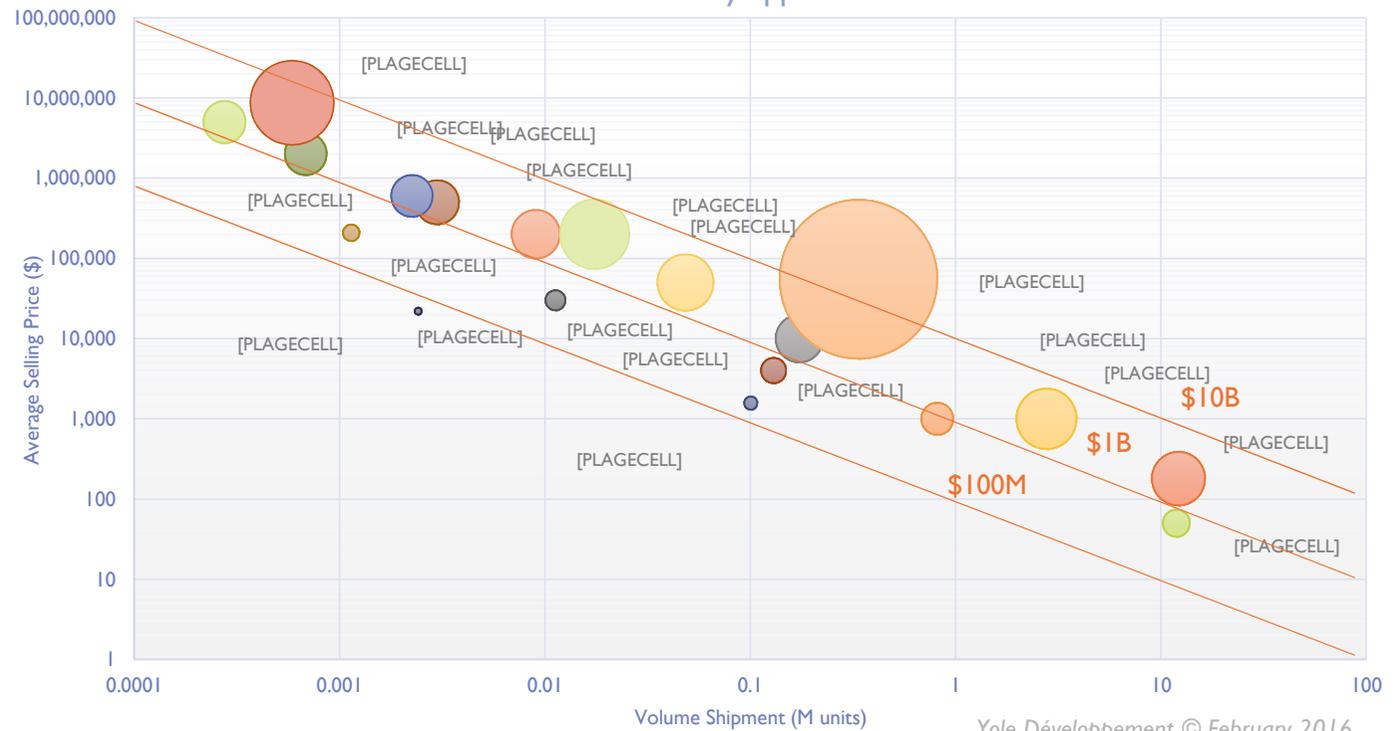


Within 5 years

- Defense and Industry will no more stand out as the only robotic markets
- 10 new drones & robots applications will cross the \$1B threshold

Rise in diversity of drones & robots applications

2021 – Drones & Robots market landscape by application



Yole Développement © February 2016

# SENSORS FOR DRONES & ROBOTS REVENUE FORECAST 2010-2021

by sensor type (in \$M)

The growth in revenue of +12.4% CAGR will be essentially captured by optical sensors

Position and acoustic sensors have also a significant market share of sensors for drones and robots market

74% of revenues will be captured by optical sensors

2010-2021 Sensors for Drones & Robots revenue forecast (in \$M) by sensor type



Yole Développement © February 2016

From Technologies to Market

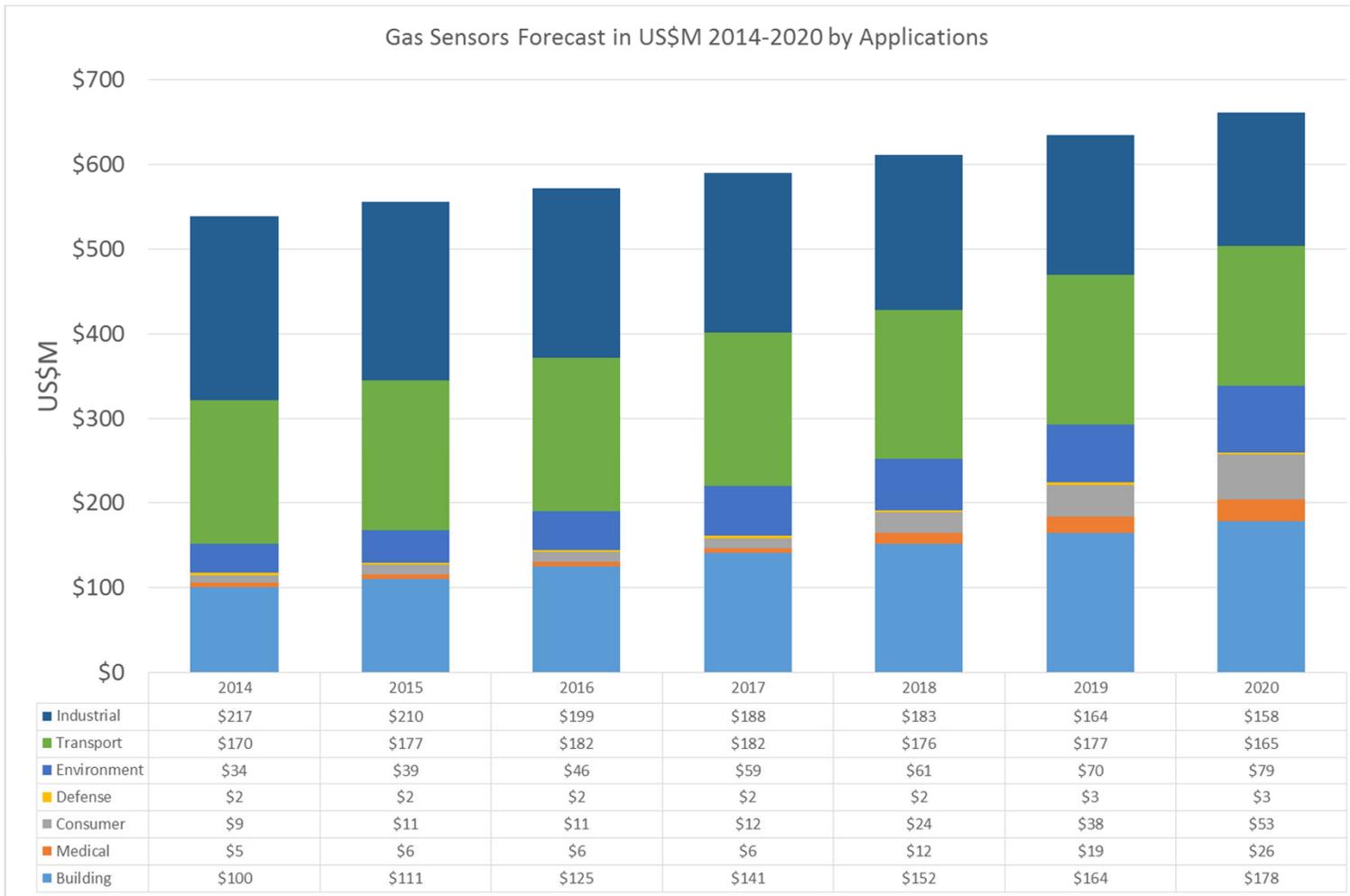
# Gas Sensors report 2016

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# GAS SENSORS MARKET FORECAST

Gas sensors market will grow from \$540M in 2014 to \$765M in 2020

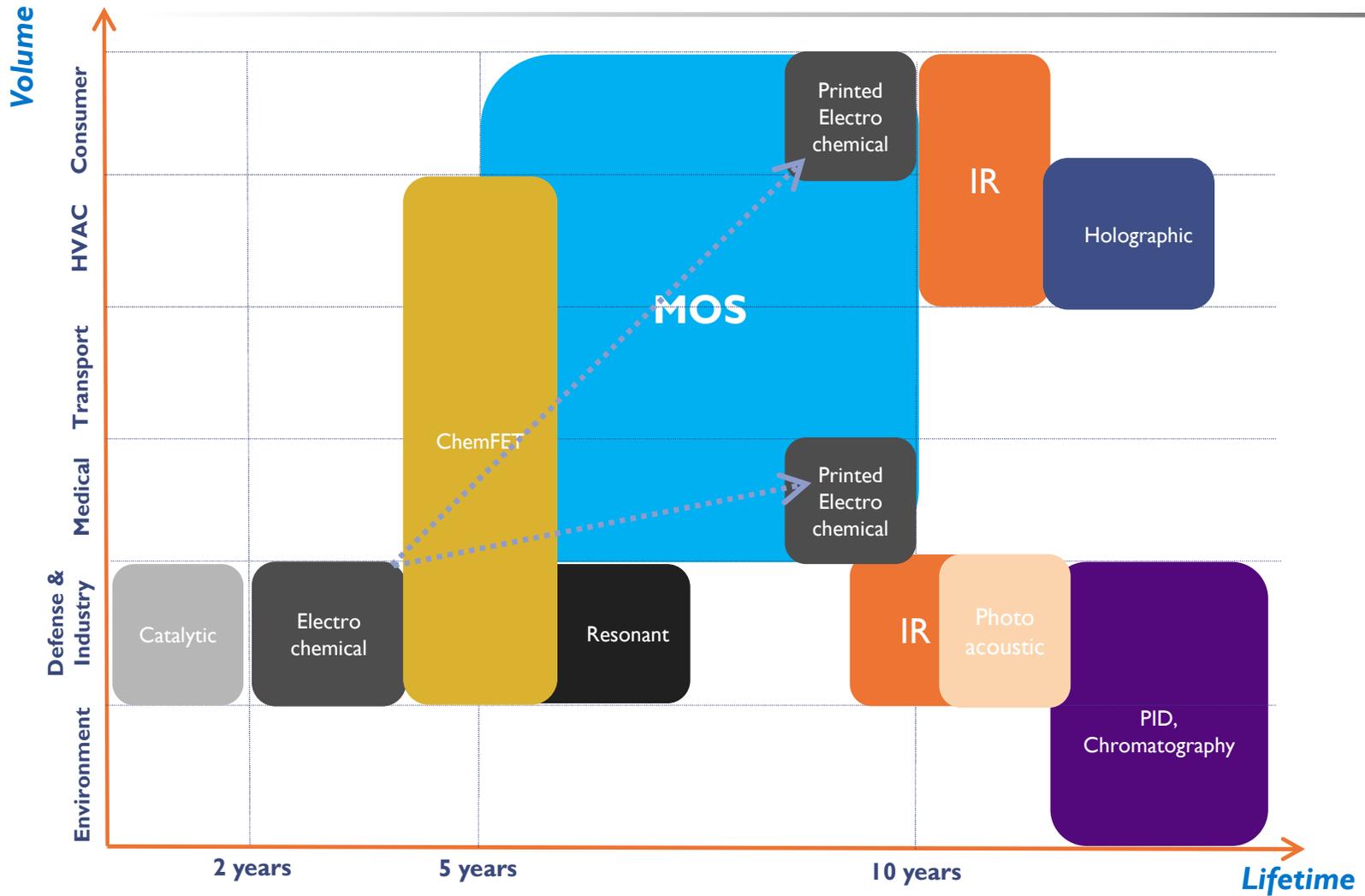
• 6% CAGR in value with consumer / environment having the highest growth



# CHEMICAL GAS SENSORS/ LIFETIME VS. APPLICATIONS

MOSFET is the technology with most applications

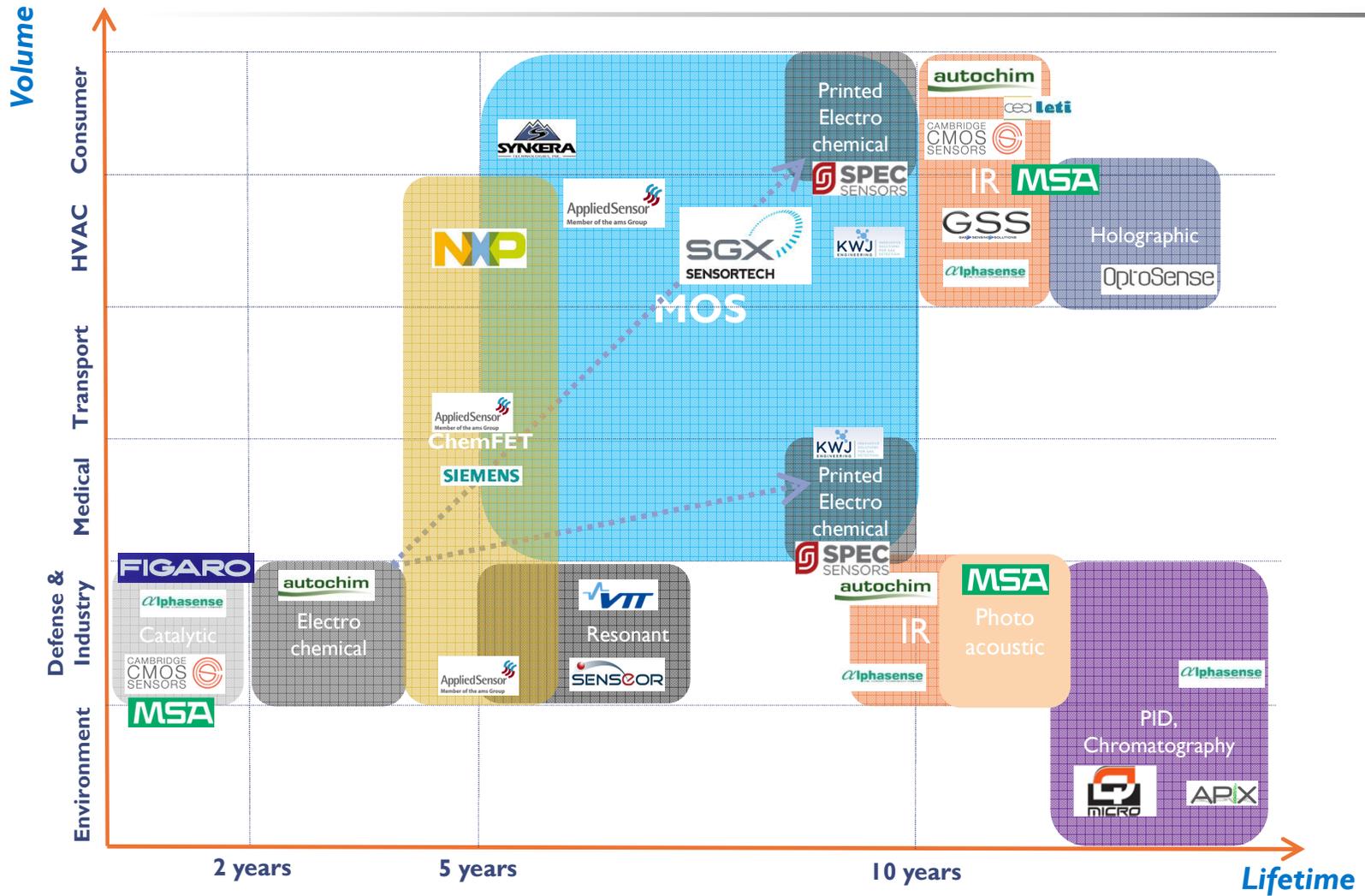
Growing importance of MOS for consumer & transport  
IR still predominant in HVAC & industry



# GAS SENSORS PLAYERS EXAMPLES

Strong competition with few players > \$50M sales at sensor level

New comers from the IC are entering the game (e.g. NXP)

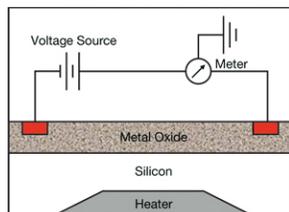


# WHY GOING MEMS OR PRINTED?

## Gas sensors are undergoing manufacturing shifts

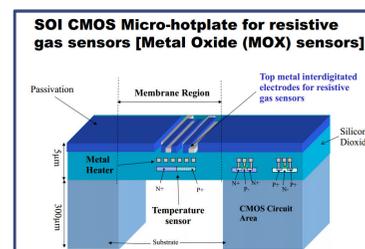
### MOS gas sensor:

- Sensing principle: Gas absorption at the surface of heated oxide (200-250°C) that result in change of electrical resistance related to sample gas concentration
- Manufacturing technology: semiconductor process (CMOS)



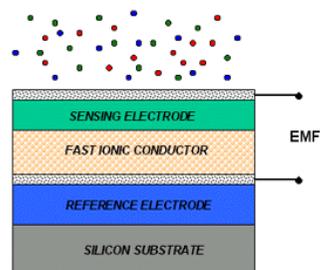
### MEMS MOS gas sensor:

- Sensing principle: same than left
- Manufacturing technology: use of Si micromachining (MEMS) to create a cavity below the sensor
- Advantage compared to MOS (left): 50% size reduction and cost reduction



### Electrochemical gas sensor:

- Sensing principle: Electrochemical reaction between sensing & counter electrodes creates a current proportional to target gas concentration
- Manufacturing technology: semiconductor process



### Printed Electrochemical gas sensor:

- Sensing principle: same than left
- Manufacturing technology: use printing electronics processes (e.g. screen printing)
- Advantage compared to electrochemical sensor (left): low cost (<\$1) achievable



MEMS & printing allow smaller & cheaper dies

From Technologies to Market

# New technologies & architectures for efficient Data Centers

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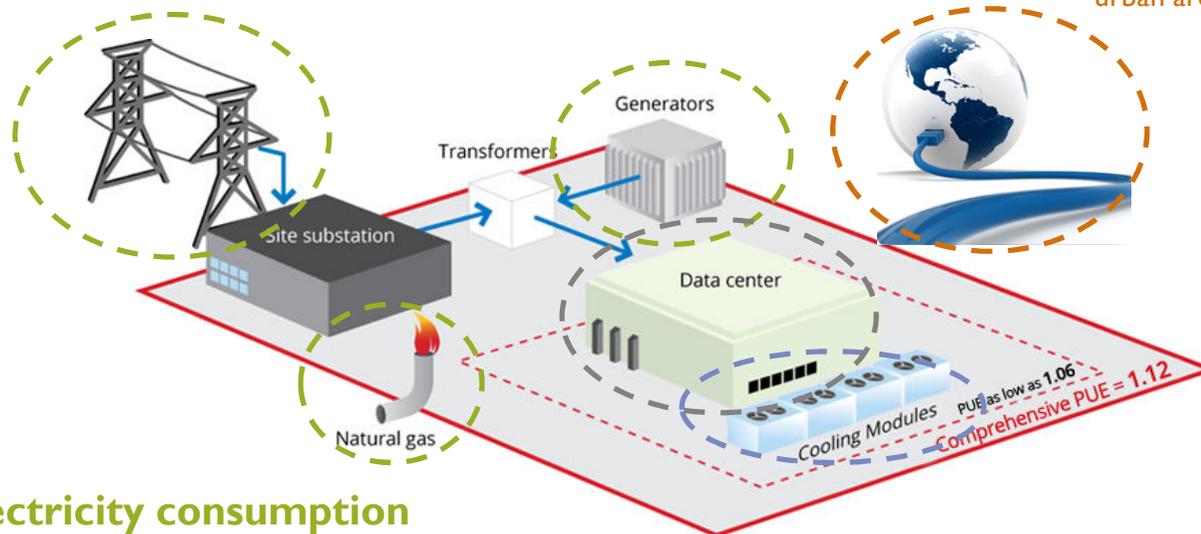
# MAIN 4 CHARACTERISTICS

- **Requirements on extremely high (24/7) data availability and security**

- Solutions implemented to ensure “ALWAYS-ON state” - uninterrupted power supply, redundancy - System resilient to failure and enabling rapid recovery after failure
- System protected against human and natural detrimental influence

- **Huge amounts of data**

- Increasing need for bandwidth
- Interconnexions between servers are done thanks to being at the same physical site
- Data Centers need to be close to big urban areas



- **Very high electricity consumption**

- A proximity of a point access to very high electrical power is required
- Multi-sourcing is obligatory for safety reasons
- Strong trends towards the use of renewable electricity sources (hydro, PV, wind...)
- Ways to reduce the consumption are actively researched

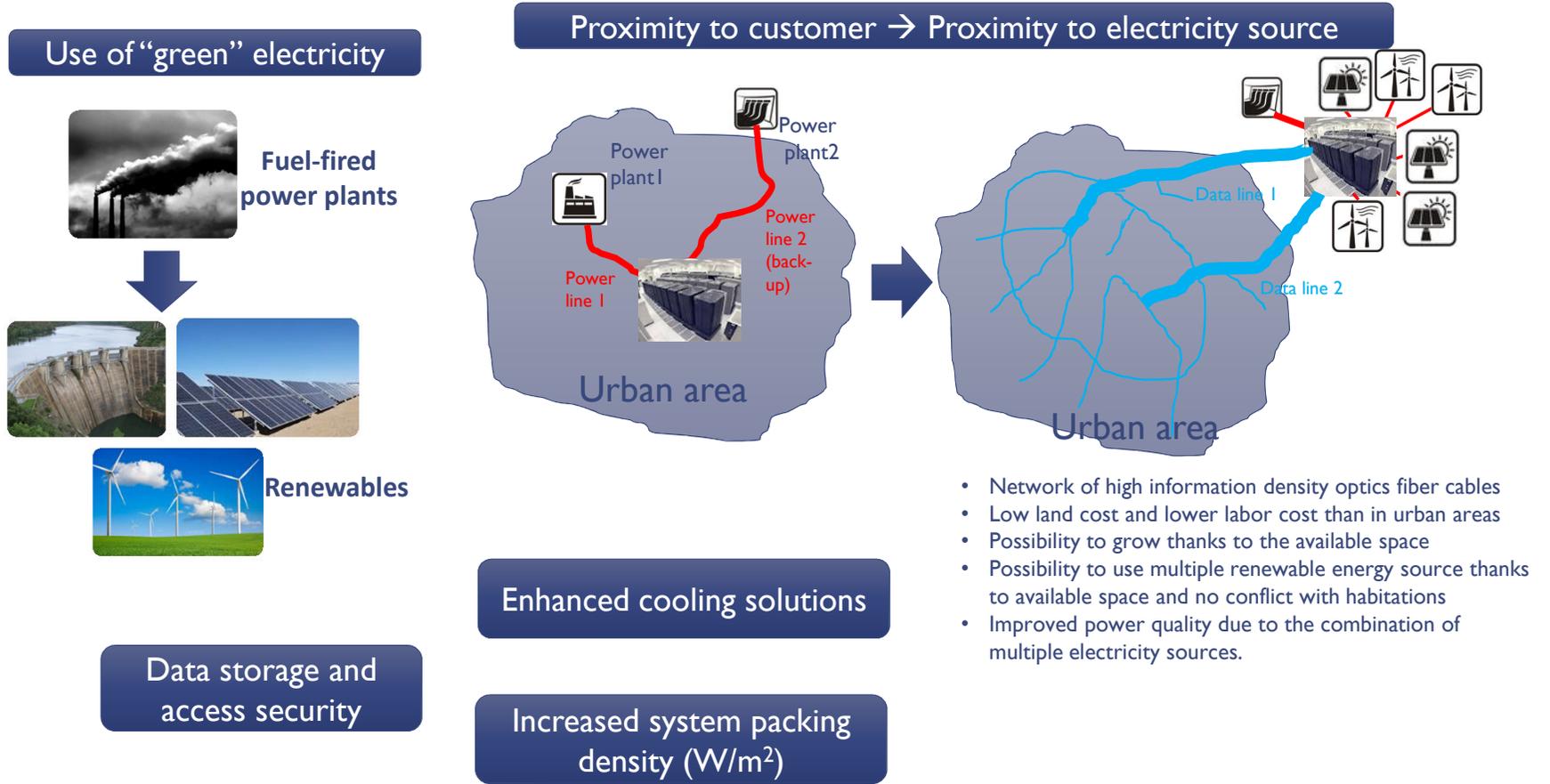
- **High concentration of heat**

- All the concentrated electronics generate huge amount of heat in a closed space
- Large cooling systems have to be installed

# DATA CENTER CHALLENGES



The main priority for Data Center owners is always reliability and life-time of components!!



Key trends in development of Data centers  
Yole Développement

# SUPPLY CHAIN

## Equipment



## Architecture



## Data Center owners



## Social network & eBusiness providers



# DATA CENTRES CHALLENGES

The 3 big data centre challenges: distance, bandwidth & energy!

- To face the increasing demand in bandwidth, data centers face huge challenges:
  - Distance:
    - Distance is expanding (sometimes beyond 1 km for multimode optical fiber). Some light sources (e.g. VCSELs are limited)
  - Bandwidth:
    - Bandwidth is increasing: from 25Gb/s to 100Gb/s to 400Gb/s
  - Power consumption:
    - Energy consumption: data Center requires ~25MW of Power and in 2013, data centres consumed more than 5% of US electricity. So low power consumption solutions are required.
    - Interconnects account for a major part of power consumption.
    - Cooling will become significant and any new interconnect solution must take less power.
    - One Google Search is about 1kj.

Optical interconnects is the solution to cope with current data centers challenges.

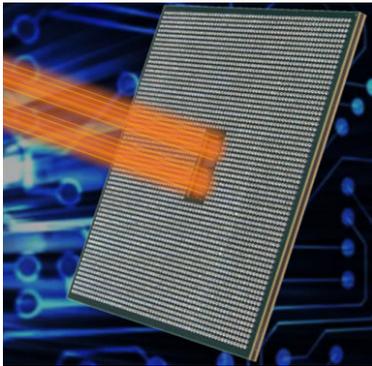


# DATA CENTRE NETWORKING

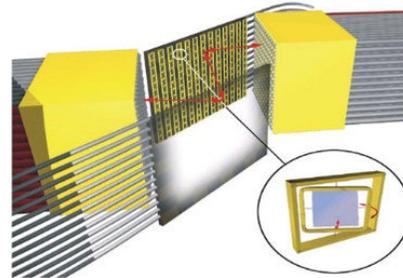
Where optics is cool!

Just a few examples of photonic solutions that will reduce power.

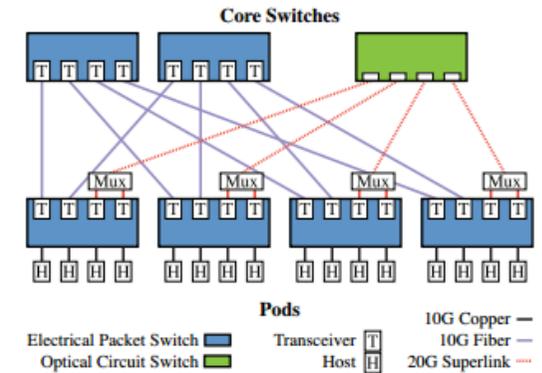
Router ASIC with integrated optics (Compass-EOS)



OOO routers (Calient)



Hybrid optical/electrical switching (UCSD)



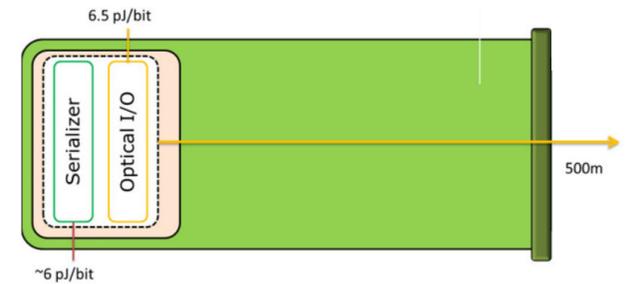
AOC (Finisar)



Active Optic interconnect (TE Connectivity)



Si photonics and closer integration (Luxtera)



# PHOTONICS IN DATA CENTRES

## Silicon Photonics is the next big thing!

Silicon photonics is the short term answer to data centre issue: **POWER!**

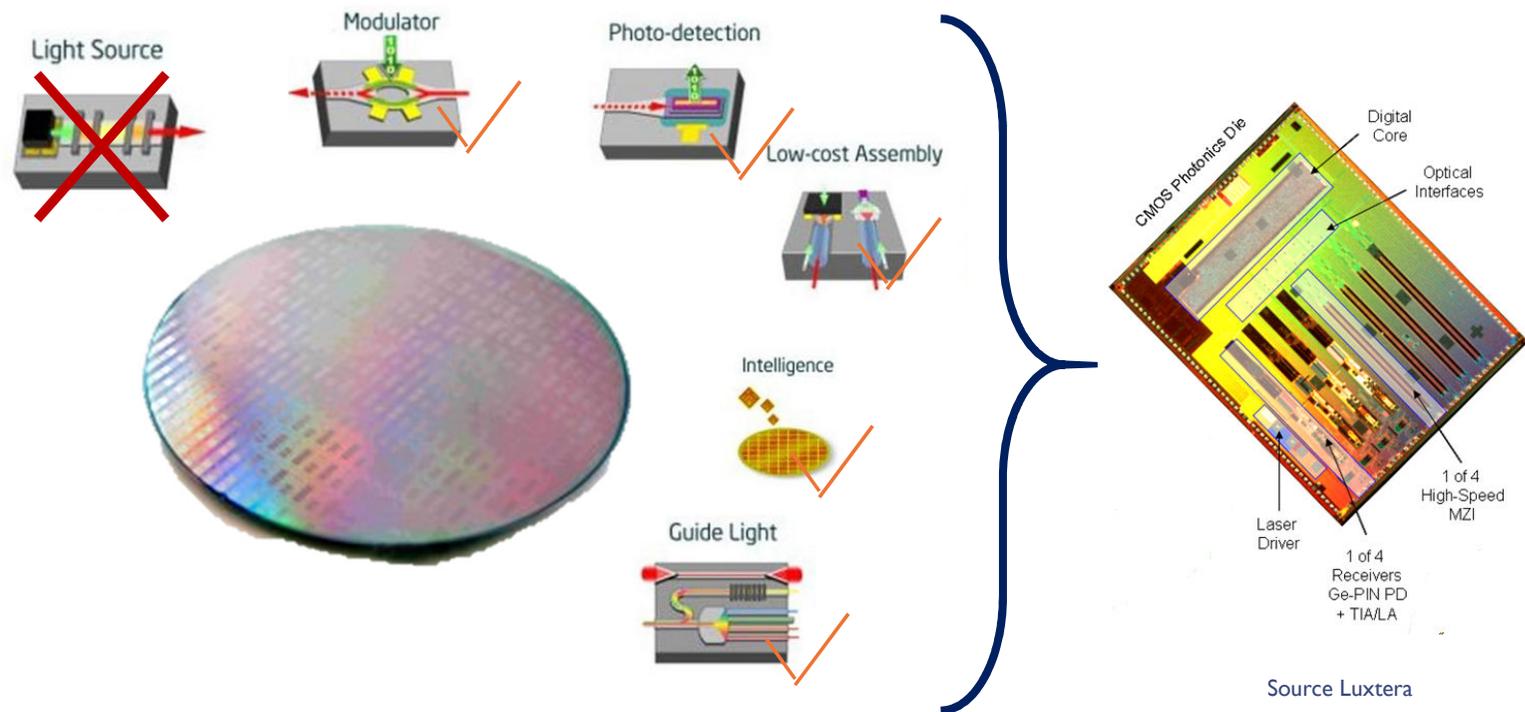
- Silicon photonics involves the use of silicon semiconductors as the medium for optical signals, allowing much faster digital signaling than is currently possible with traditional electron-based semiconductor devices.
- Si photonics offers the advantages of a silicon technology: low cost, higher integration, more functionalities embedded, higher interconnect density. It gives 3 main advantages:
  - Low power consumption – in particular compared to copper-based solutions which is expensive with high electrical consumption.
  - Reliability – important for data centres where rack servers life time is 2 years and often replaced.
  - Last but not least, it is Si technology, with benefits of functions integration, low manufacturing cost and high density.
- Back in 2006, VOA have been the first Si photonics products on the market
- Today still few Si photonics products are on the market : VOA, AOC and Transceivers from Luxtera, Kotura/Mellanox, Cisco/Lightwire.
- Over the near term, Si photonics chips will be deployed in high-speed signal transmission systems, which far exceed the capabilities of copper cabling: Data Centers and High Performance Computing (HPC).
- As Si photonics evolves and chips become more sophisticated, we expect to see the technology used more in processing tasks such as interconnecting multiple cores within processor chips to boost access to shared cache and busses.

# WHAT IS SI PHOTONICS

Silicon photonics is ...

- A disruptive technology: new breed of monolithic opto-electronic devices in a potential low cost Si process.
- The vision: to deliver optical connectivity everywhere, from the network level ... to chip-to-chip.

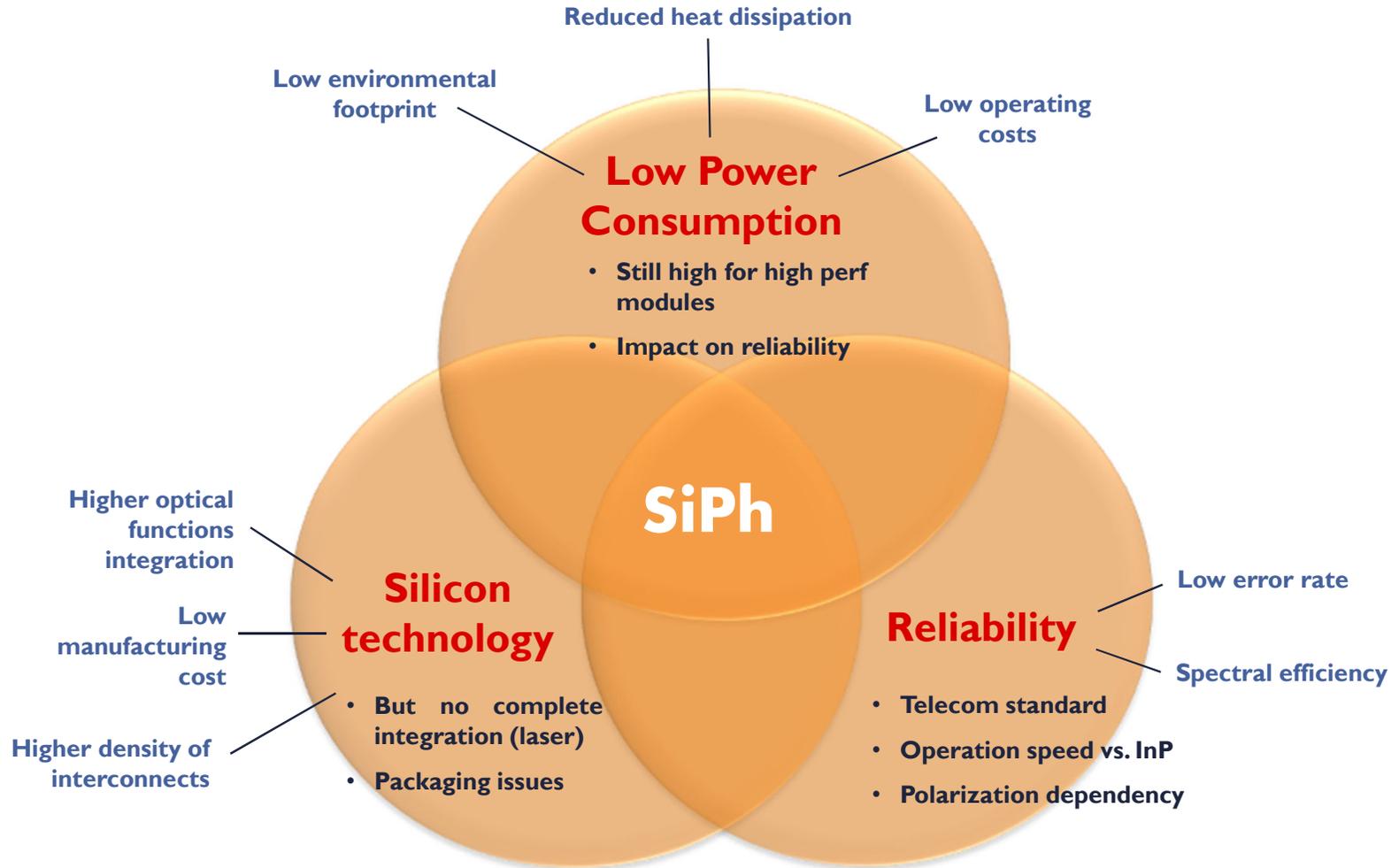
Today, except for the light source, many optical functions can be embedded at the SOI wafer level.



# INTRINSIC SI PHOTONICS ADVANTAGES

Si photonics mixes CMOS & optics advantages

Power target for photonics is 1 fJ/bit!



From Technologies to Market

Infrared detectors market  
2015  
From motion sensors to  
large arrays

# NEW KEY PRODUCTS INTRODUCED SINCE TWO YEARS

## Systems



Irisys Gazelle 2



FLIR TCX



Pyreos Handheld Spectrometer

## Sensors



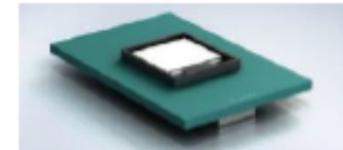
Heimann 32x32 and 8x8  
with new design



IR Lynx 64x64



Excelitas 32x32  
New design



Bosch 82x62

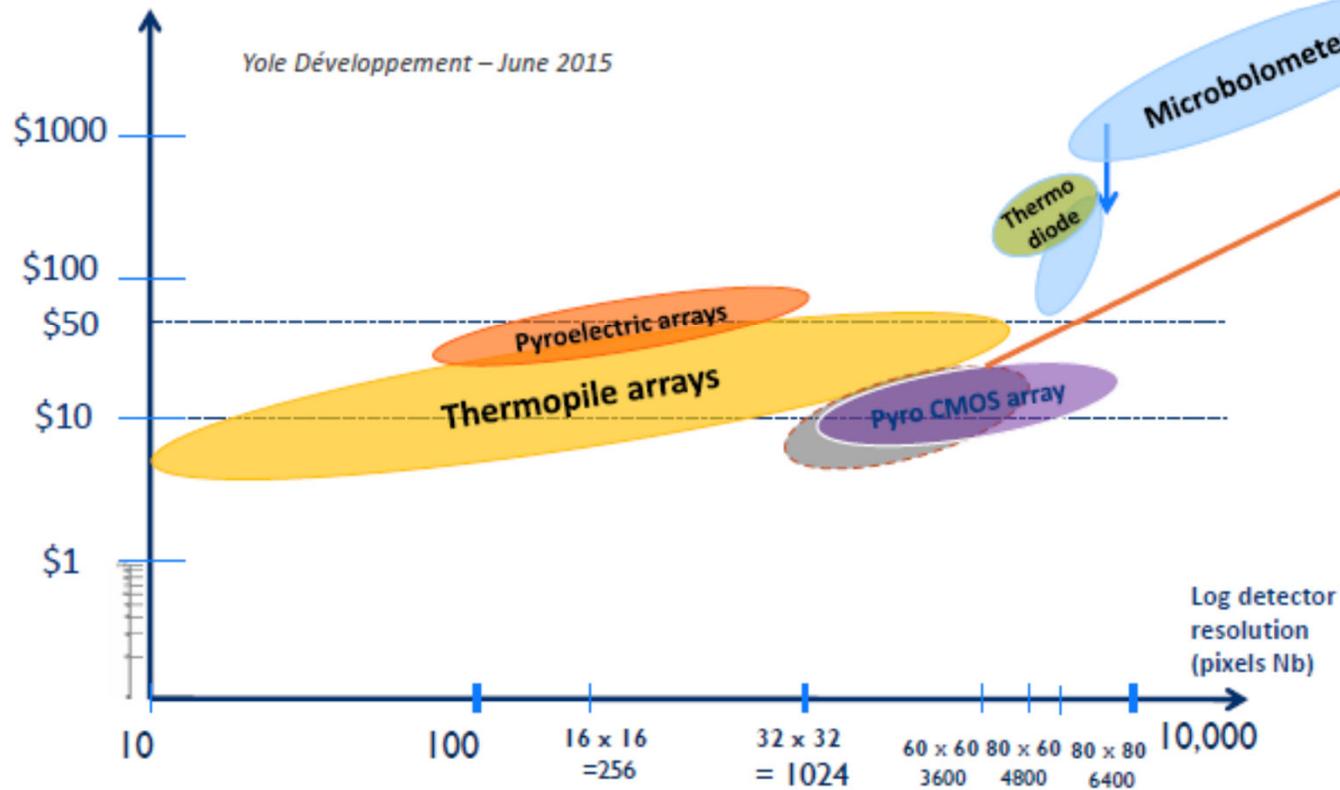


FLIR Lepton 80x60

Incumbent IR detector technologies have been dynamic + a new pyroelectric CMOS sensor is about to enter on the market

# LARGE ARRAYS TECHNOLOGIES FOR SMART BUILDINGS APPLICATIONS

**Log module price**  
(with silicon lenses)



## Smart buildings applications

- **Cost target** : the lowest is the best. Below \$ 10 is a significant threshold to reach large adoption. Thermopiles and pyros CMOS arrays are well positioned.
- **Resolution target** : the highest is the best. High resolution will enable wider surface covered and more available functions. Thermopiles focus on 32x32 in order to reduce the cost. IR imaging technologies focus on 80x60 because they originally were present on much higher resolution. Those expensive technologies will need to reduce strongly their cost in the future to enter on the market.

New technologies are entering on the market (thermodiode, Pyro CMOS). Pyro CMOS is well positioned in terms of price/resolution

# CURRENT INFRARED DETECTOR TECHNOLOGIES

## Overview

### Small Pyroelectrics (crystal or ceramic)

A pyroelectric sensor is a sensor that uses natural or artificial pyroelectric material.

Most common pyroelectric sensors use a few pixels (1 to 4).

Application: widely used in low-end motion detection or gas & fire detection

Key players: Excelitas, Nicera, Murata

2014 market: \$123M

### Pyroelectric arrays (ceramic, thin film or CMOS based)

New pyroelectric technologies have been developed by specific companies with a strong focus on the development of arrays (1x8 to 64x64 pixels)

Applications: People counting, gas & flame detection, spectroscopy

Key players: Irisys, Pyreos, IR lynx

2014 market: \$ 5 M

### Thermopile

Thermopiles use dominantly silicon material and are used to measure temperature level or gaz concentration

Applications: thermometer and pyrometer, gas and flame detection

Key players: Excelitas, Heimann, Nicera, Melexis, Dexter Research

2014 market: \$50M

### Thermopile arrays

Thermopile arrays have been introduced initially by Heimann and Excelitas and are available from (1x8 to 64x80 pixels)

Applications: HVAC, appliances, automotive, smart buildings

Key players: Excelitas, Heimann, Melexis, OMRON

2014 market: \$22M

### IR imaging technologies

#### Silicon Thermodiode

Silicon thermodiodes have been developed by Bosch for imaging purpose and could be used for detection in the future.

Applications: smart building

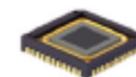
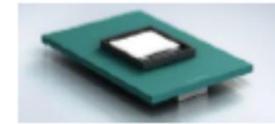
Key players: Bosch

#### Microbolometer imagers

Microbolometers today are IR imagers and not detectors. Several manufacturers plan to develop microbolometer detectors to open new applications. ULIS introduced the first 80x80 sensor

Applications: smart building

Key players: Ulis, FLIR



An overview of the IR imaging industry is provided in this report

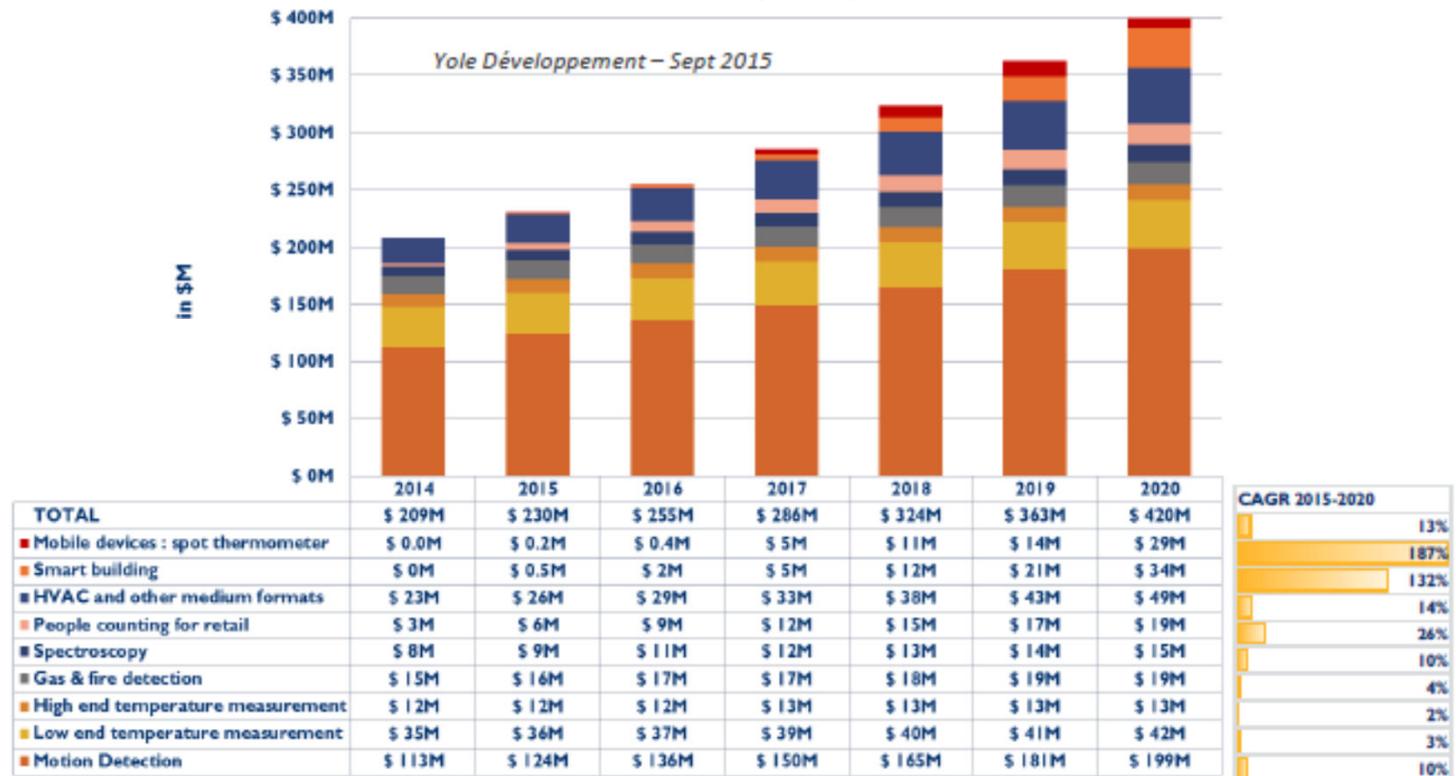
# INFRARED DETECTOR MARKET FORECAST BY APPLICATION

Market forecast in revenues (in \$ M)

- Motion detection is by far the dominant application in revenue along with low-end temperature sensors in 2014.
- HVAC and other medium arrays applications will become the second IR detector business in 2020 with 14% CAGR.
- First notable sales of large arrays (>32x32) for smart buildings are expected to begin in 2016, and are expected to grow at a 132% rate.
- Mobile device spot thermometer will be the other fast growth application to reach \$ 29 M in 2020.

CAGR 2015–2020 will be +13 % in \$

Infrared detectors market forecast by application (in \$M)

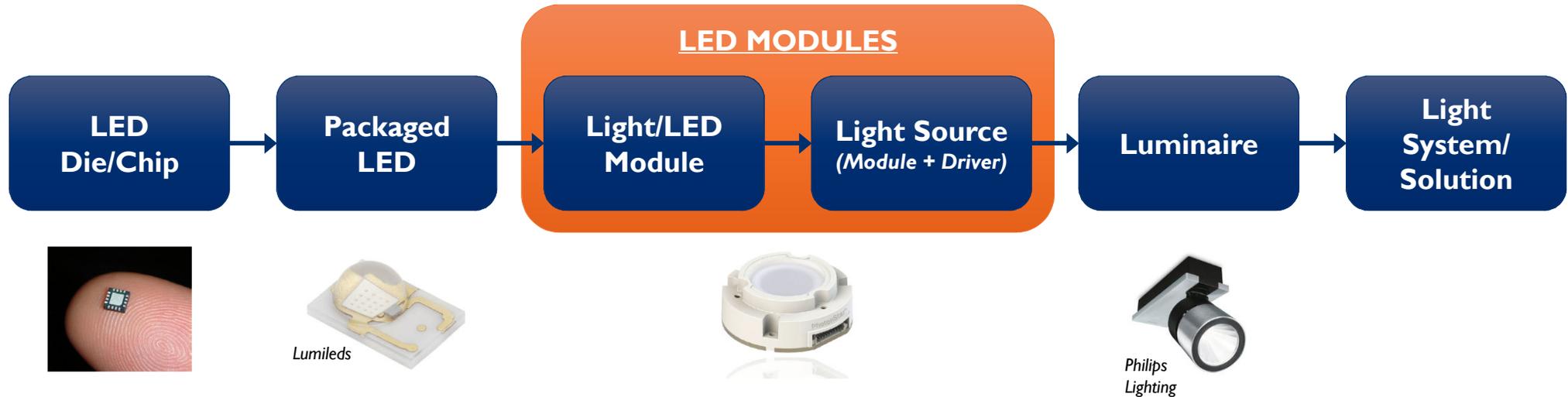


From Technologies to Market

# LED Lighting Module Technologies

# EXECUTIVE SUMMARY

## LED Module in the Global LED Value Chain



- From LED chip to LED lighting system, several steps of value drive the lighting industry. LED modules represent a bridge between the packaged LED offer and the luminaire shaped product.
- A significantly integrated LED package reduces the level of know-how necessary for lighting manufacturers, thereby enabling conventional lighting system manufacturers to have easier access to the technology.
- Basically, we can consider an LED module as a unit containing one or more LEDs with mechanical and optical components.
  - It may contain additional components (e.g., connectors, resistors, ESD protection devices, lenses...).
  - Generally, LED module is considered a replaceable item for use in a luminaire.
- An LED module represents a component/sub-system optimized for a given application scope.

# EXECUTIVE SUMMARY

## The Different Types of LED Modules - Positioning

### Middle Power LED Module:

- The middle power LED is a solution offering low power consumption and high flux.

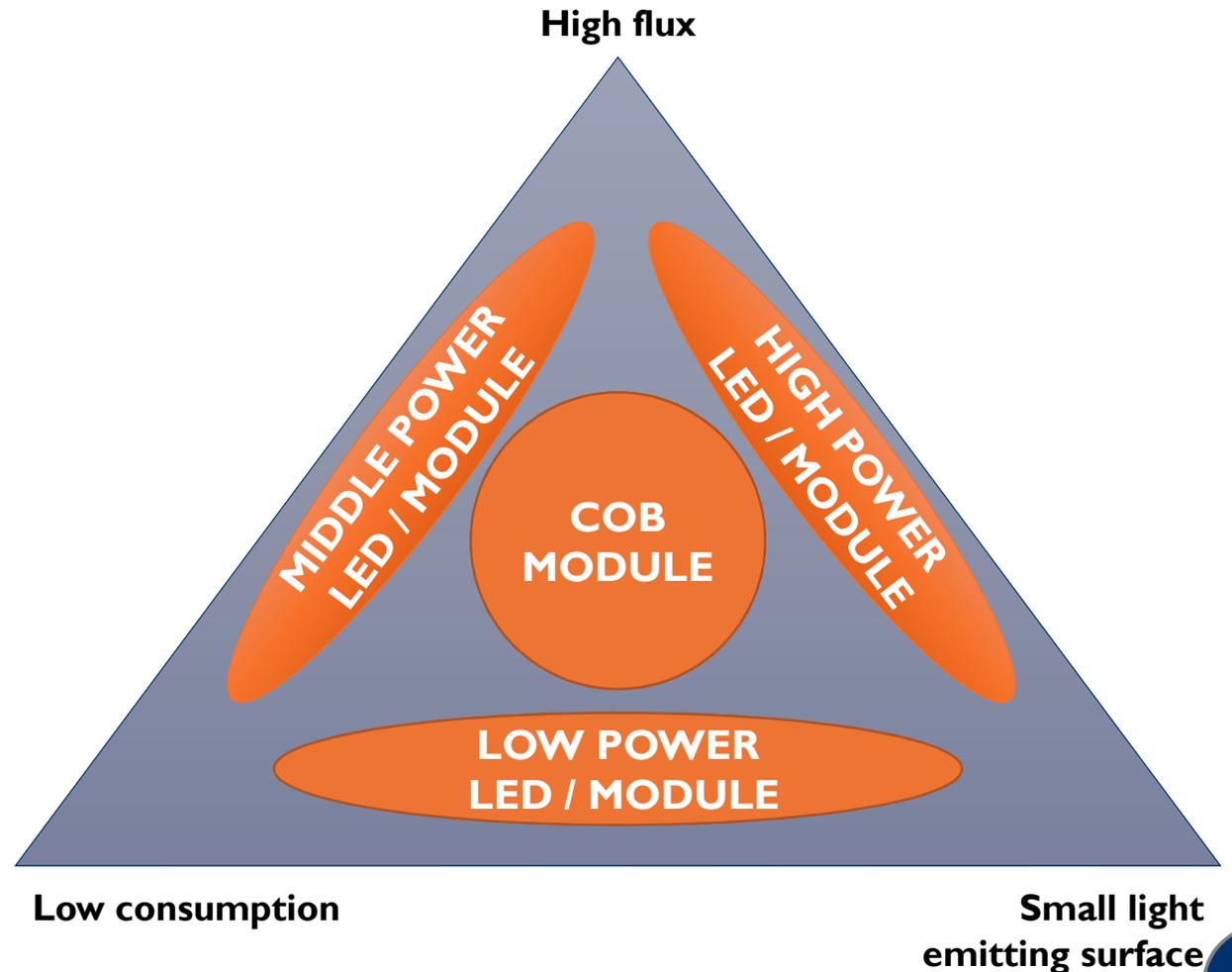
### High Power LED Module:

- The high power LED is a solution offering small lighting emitting surface and high flux.

### COB LED Module:

- The COB module architecture is a solution offering good compromise between size of the light emitting surface, flux power and power consumption.

→ The choice of the right LED module solution depends on requirements at application level, cost level (...).



# EXECUTIVE SUMMARY

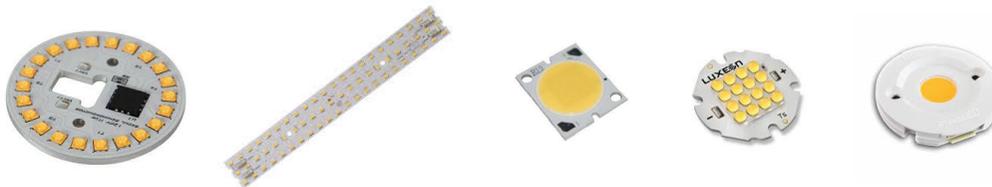
## LED Modules and Performances



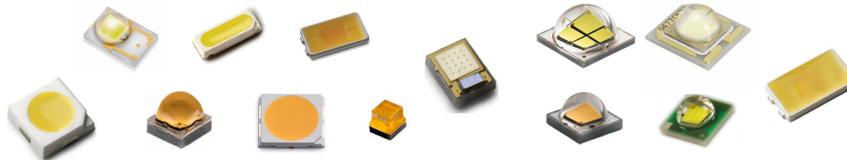
### LED LIGHTING SYSTEMS



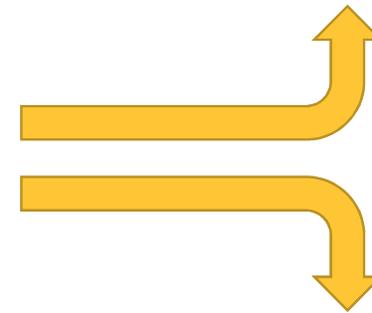
### LED MODULES



### LED SUPPLY CHAIN



**LED modules significantly contribute to the system performances, quality and safety.**



**LED modules become a target for performances and quality (i.e., technical specifications) regarding LED production / manufacturing.**

LED module can be considered equivalent to lamp!

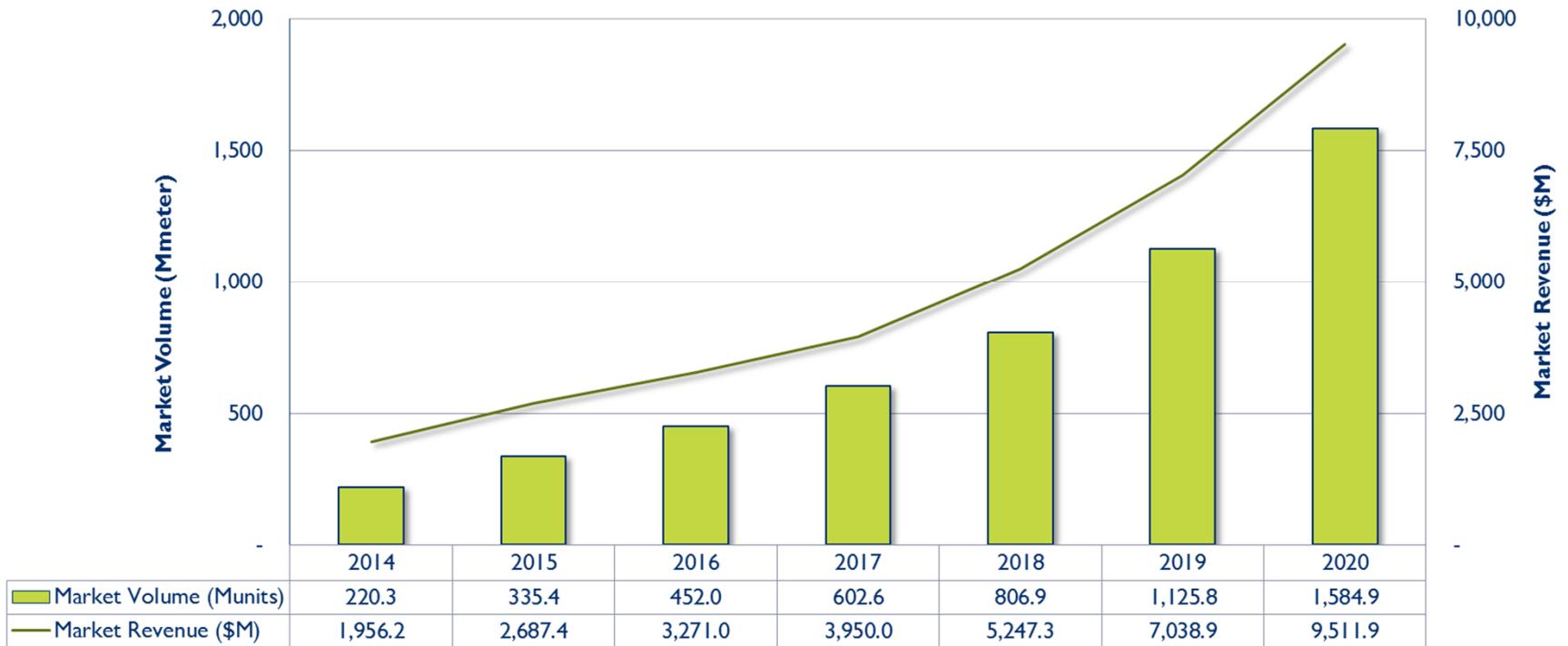
# EXECUTIVE SUMMARY

## LED Lighting Module Market Trends



In 2014, the LED lighting module market represented a size of ~\$2B. It should grow to a size of ~\$9.5B by 2020.

**LED Lighting Module - Total Market Volume and Revenue**  
*Excluding Flexible LED Strip*

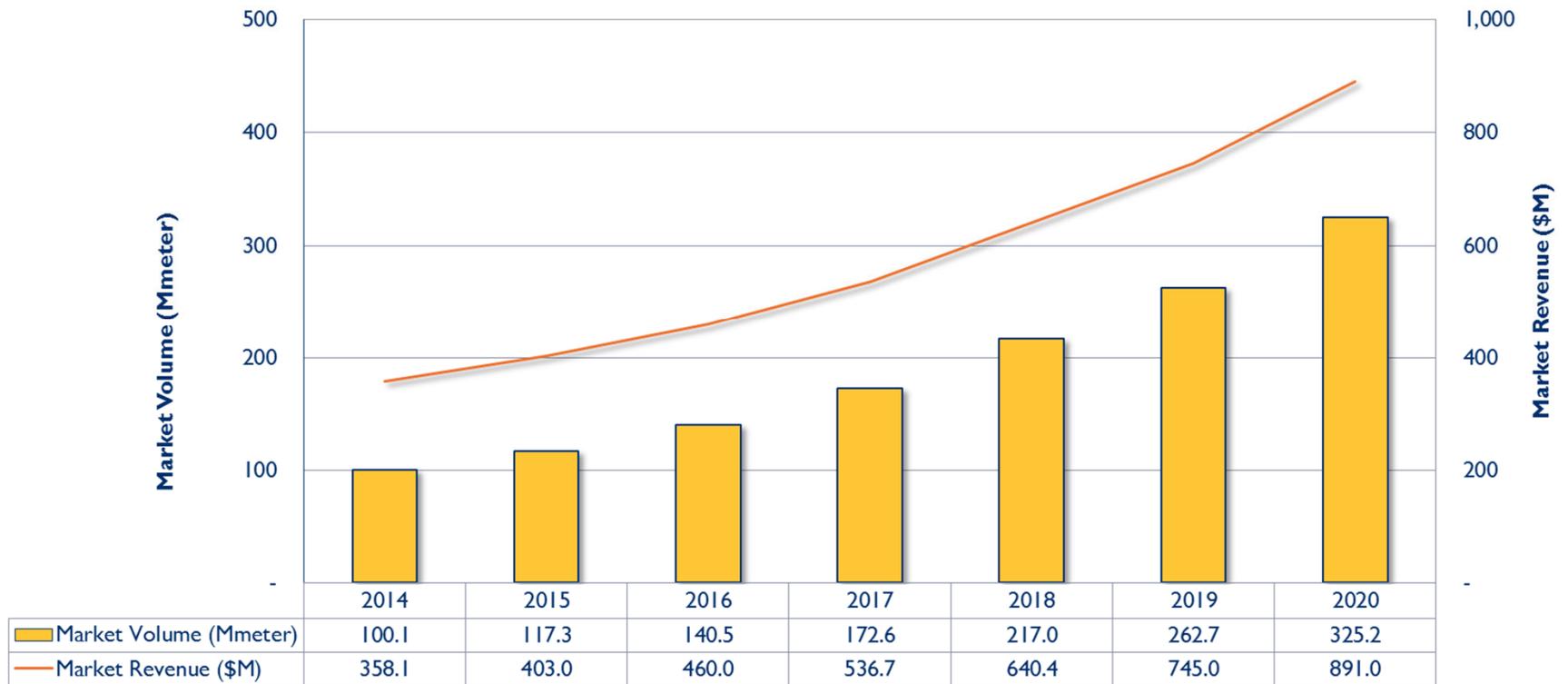


# EXECUTIVE SUMMARY

## LED Lighting Module Market Trends - The Case of Flexible LED Strips

In 2014, the flexible LED strip market represented a size of ~\$360M. It should grow to a size of ~\$900M by 2020.

**Flexible LED Strip - Market Volume and Revenue**



# EXECUTIVE SUMMARY

## The SSL Chasm



LED module allow to bridge the SSL chasm and accelerate penetration of LED technology in lighting applications.



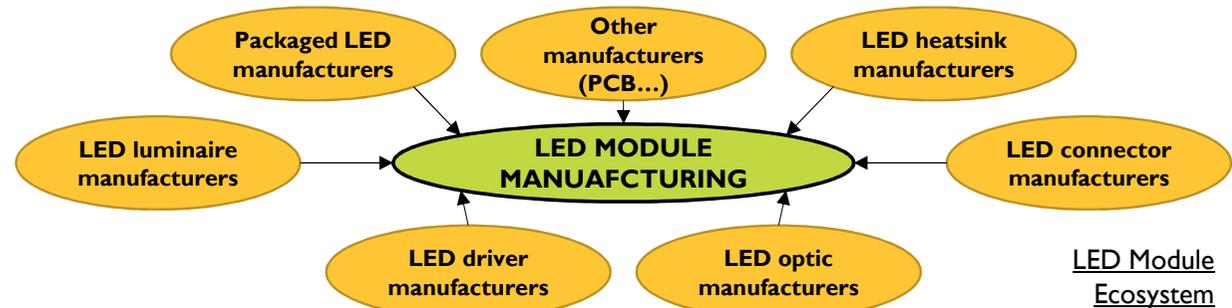
**New technologies, business models and industries are developed to enable Solid State Lighting (SSL) → Vertical / Horizontal integration and consolidation facilitate and speed up the process!**

# EXECUTIVE SUMMARY

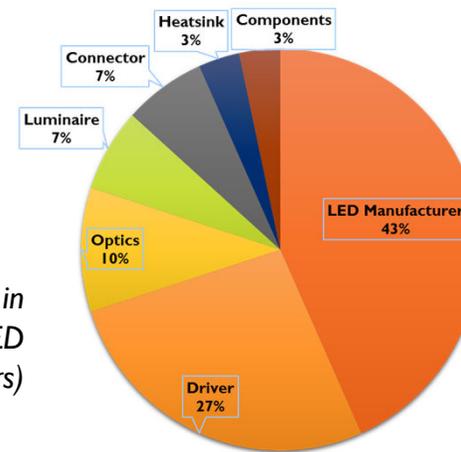
## LED Lighting Module Industry Trends - Origin of Players

- Many players can manufacture LED modules as such activity is relying mostly on assembly expertise.
- Main players involved in the LED module manufacturing are:

- Packaged LED manufacturers.
- LED luminaire manufacturers.
- LED driver manufacturers.
- LED optic manufacturers.
- LED connector manufacturers.
- LED heatsink manufacturers.
- Other manufacturers (PCB...).



- Main analyzing more deeply the origin of LED manufacturers, it seems that a majority of LED module manufacturers are coming from the packaged LED industry.



Analysis of origin of LED module manufacturers

*The analysis is based on the identification of main players involved in LED module manufacturing and sale (sample of more than 40 LED lighting module manufacturers)*

Most of the LED module manufacturers are coming from the packaged LED field.

From Technologies to Market

# OLED for Lighting

*Technology, Industry and  
Market Trends*

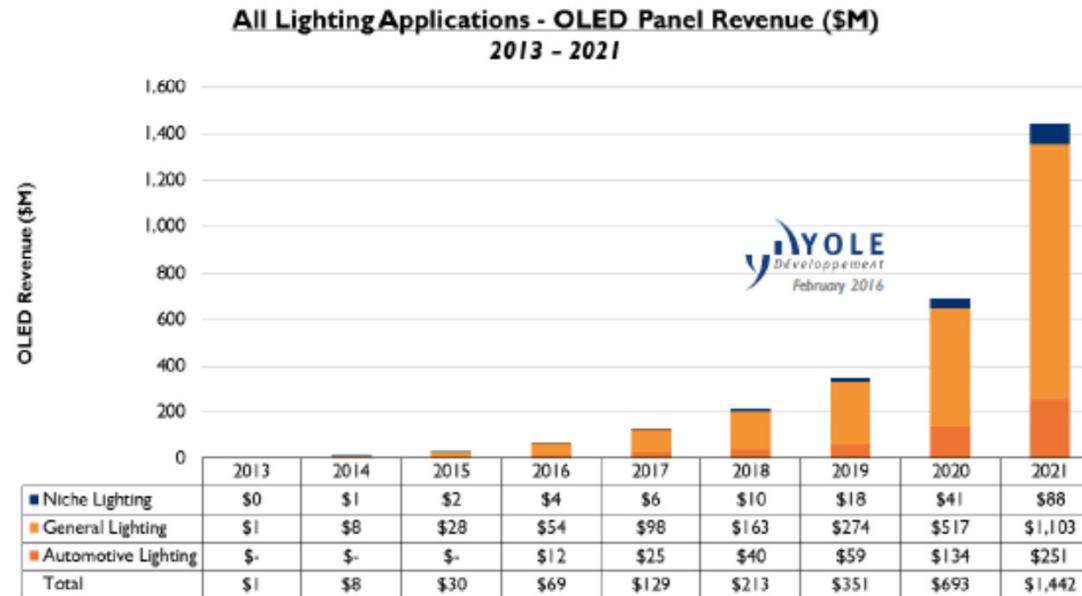
*2016 Report*

# EXECUTIVE SUMMARY - APPLICATIONS AND MARKET SEGMENTS OF OLEDs



# EXECUTIVE SUMMARY - TOTAL OLED LIGHTING MARKET OPPORTUNITY (1/2)

Lighting applications could represent a business opportunity for OLED device of ~\$1,450M by 2021.

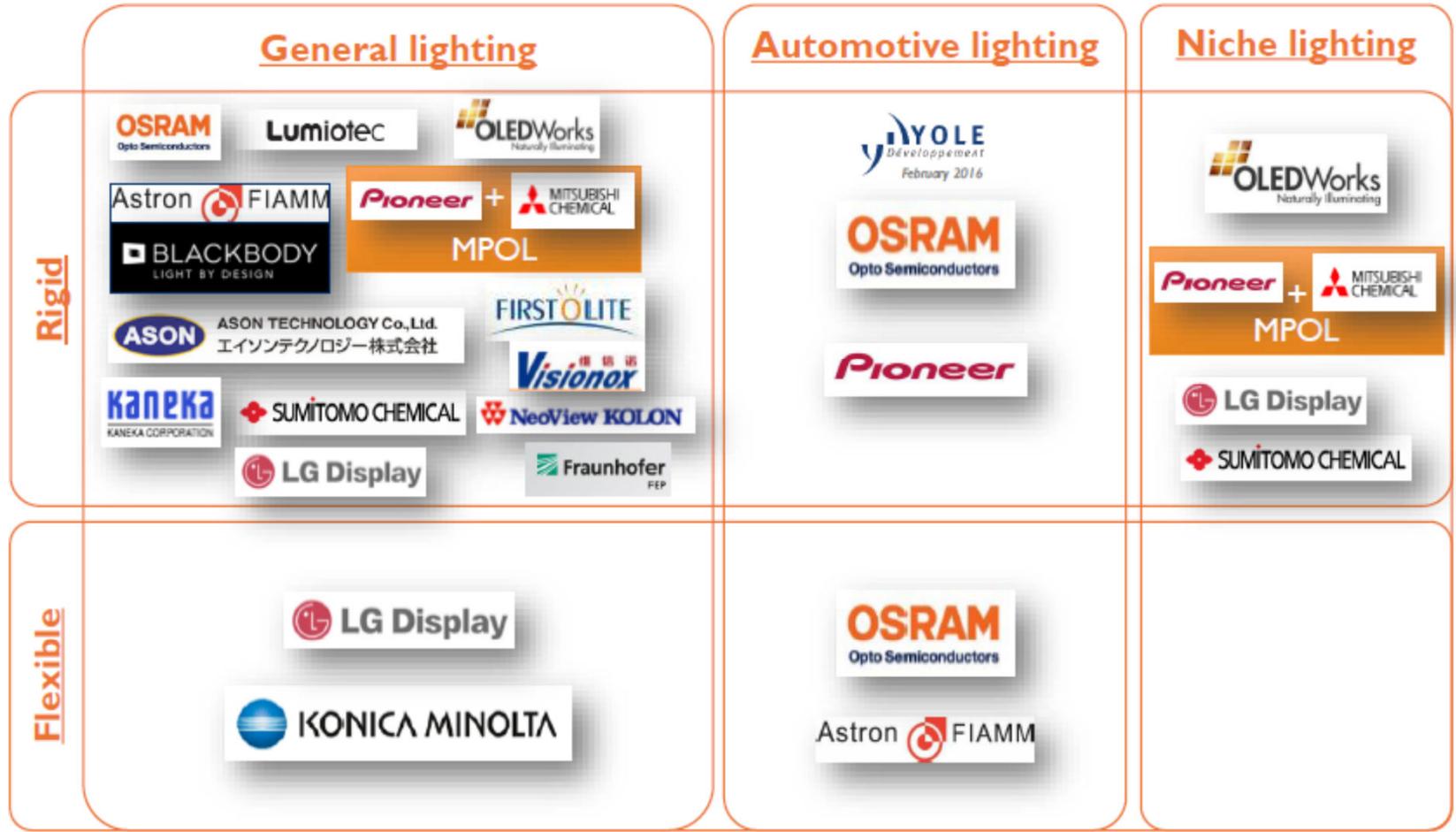


- Niche lighting applications could be part of the spark required to trigger the OLED lighting market.
- As OLED represent still an emerging technology for lighting applications, such niches could help to develop the production scale momentum and create the marketing window demonstrating the advantages and possibilities of the technology for customers. However, to develop such strategy (i.e.: niche market strategy), investment will have to be done at the application level in order to identify applications for which OLED may provide an added value.

# EXECUTIVE SUMMARY - OLED LIGHTING INDUSTRY (4/4)

## OLED lighting panel developers and suppliers

Most OLED lighting panel manufacturers are still focused on rigid panels for general lighting (white light).



Recent mergers and acquisitions: Lumiblade by OLEDWorks and OLED business from LG Chem by LG Display.

# EXECUTIVE SUMMARY - TOTAL OLED LIGHTING MARKET OPPORTUNITY (2/2)

Can boom OLED display market help to increase penetration rate of the the technology for lighting applications?

## OLED technology push

- OLED lighting panels are thin, lightweight, glare-free (...).
- But is there a real demand for them?
- The common argument why OLED lighting market is not strongly growing is the HIGH COST.
- Many players focus therefore on innovative materials and processes to drive the cost down.

## OLED lighting market pull

What is the customers' perception of the OLED lighting differentiating added value?

## OLED display market pull

The growing demand for OLED displays could help to pay the cost of development of OLED equipment and materials and reduce the cost of OLED materials due to high volume production.

Will a join technology effort for OLED display and lighting could result in lower manufacturing cost and therefore higher sales for OLED lighting panels?



# Solid State Medical Imaging: X-Ray and Endoscopy

*The Medical Image Sensors market is expected to double over the next five years. M&A are increasing. Discover how Medical Imaging is being reshaped!*



*Overview of the technical & economic requirements for Medical Imaging applications*

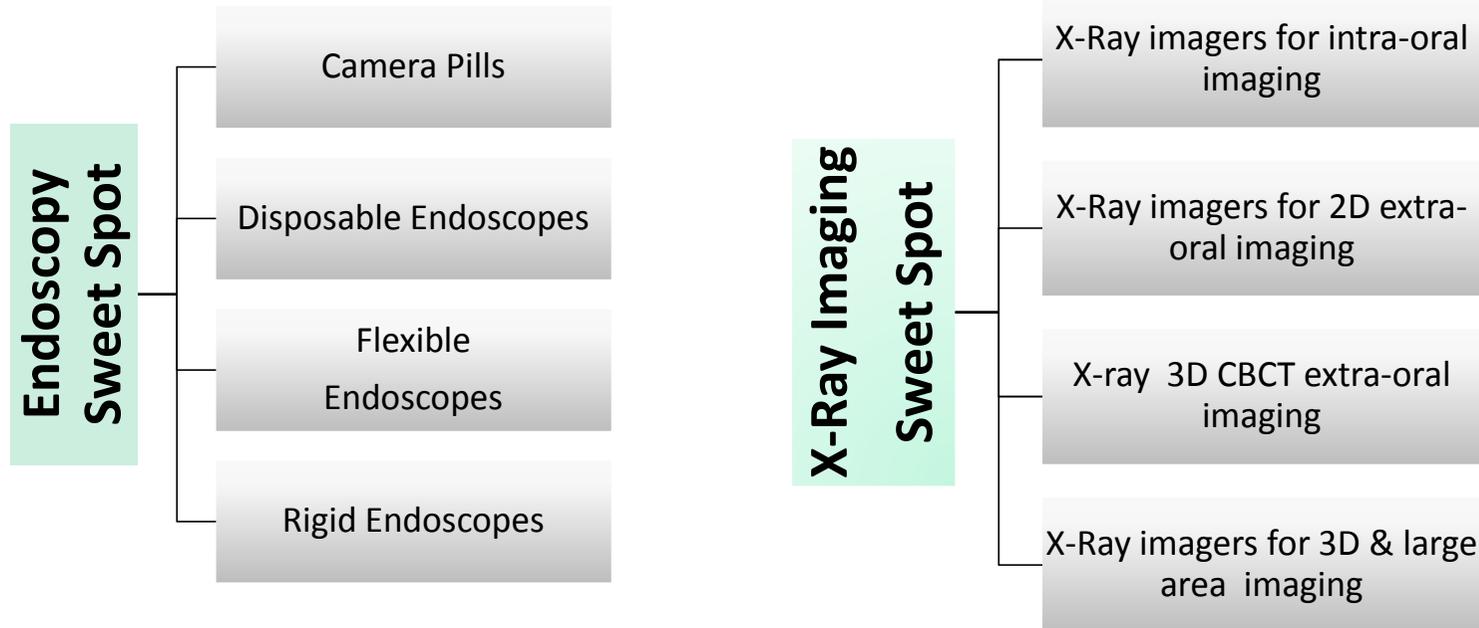
**October 2014**



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# Scope of the Report

## Executive Summary



- **Endoscopy Sweet Spot:**

The endoscopy application is fruitful in terms of innovative product development. These evolutions drive medical image sensor requirements.

- **X-Ray Imaging Sweet Spot:**

This application, more mature, represents the largest in terms of value and annual growth.

# Medical Image Sensors

## Market Segmentation

### Executive Summary

| <i>Application</i>             |            | Direct Imaging / Hardware Dependant |              |                       |                     |                  |   | Indirect Imaging / Software Dependant     |     |                    |                  |
|--------------------------------|------------|-------------------------------------|--------------|-----------------------|---------------------|------------------|---|---|-----|--------------------|------------------|
|                                |            | Microscopy                          | Endoscopy    |                       |                     |                  | X-Ray based methods                     |   | MRI | Ultrasound Imaging | Nuclear Medicine |
| Standalone                     | Disposable |                                     | Camera pills | Disposable endoscopes |                     |                  |   |   |     |                    |                  |
|                                | Re-usable  |                                     |              |                       | Flexible endoscopes | Rigid endoscopes | X-Ray imagers for intra-oral imaging    | X-Ray imagers for 3D & large area imaging |     | Doppler ultrasound |                  |
| Integrated into a large system |            | Microscopes                         |              |                       |                     |                  | X-Ray imagers for 2D extra-oral imaging |   | CT  | MRI system         |                  |

Optical Imaging

X-ray Imaging

- This report will focus exclusively on direct Imaging applications.
- Microscopy is excluded from that report because is hardly ever used in vivo, primarily it is used in vitro.
- Indirect imaging applications will not be developed in this report as their evolution rather relies on software processing optimization.

# Image Sensor Technologies by Market

## Executive Summary

The table below links applicative markets and Medical Image Sensor (MIS) technologies:

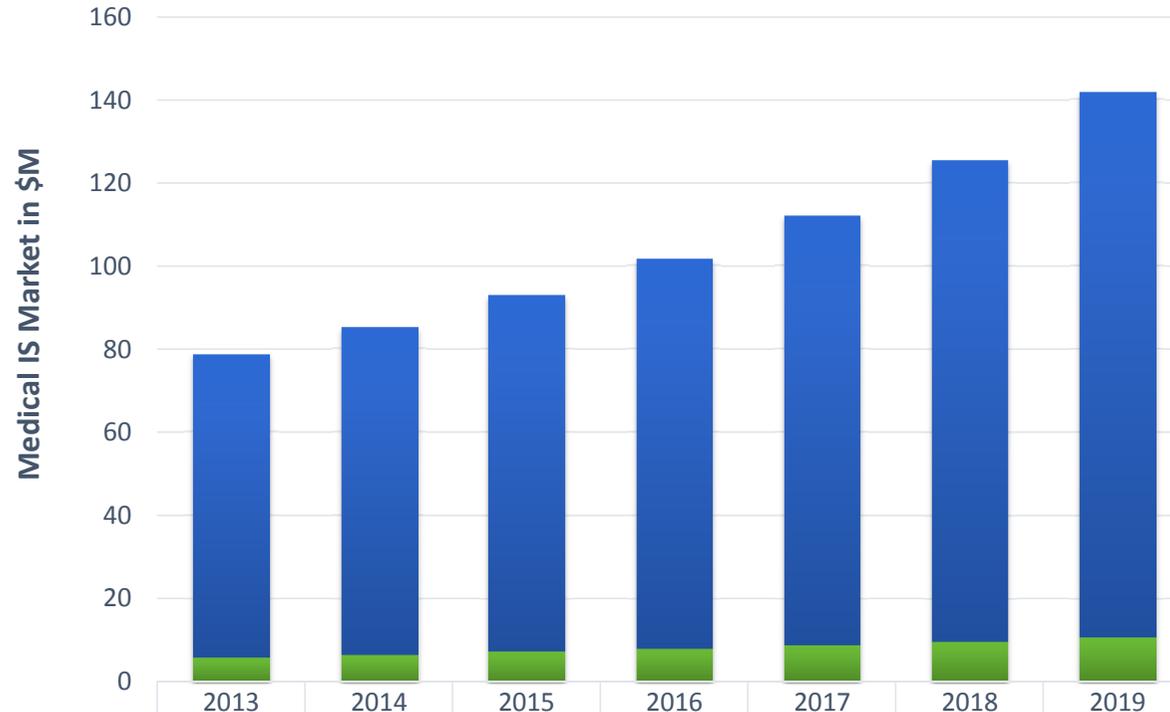
|                           |                                  | CCD MIS | CMOS MIS | A-Si MIS |
|---------------------------|----------------------------------|---------|----------|----------|
| Endoscopy Application     | Camera pills market              | X       | X        |          |
|                           | Disposable endoscopes market     |         | X        |          |
|                           | Flexible endoscopes market       | X       | X        |          |
|                           | Rigid endoscopes market          | X       | X        |          |
| X-Ray Imaging Application | intra-oral imaging market        |         | X        |          |
|                           | X-ray 3D CBCT extra-oral imaging | X       | X        | X        |
|                           | 2D extra-oral market             | X       |          |          |
|                           | 3D & large area market           | X       | X        | X        |

# Global Medical Image Sensors Market (in M\$)

For Endoscopy and X-Ray Imaging

## Executive Summary

Medical IS Market in \$M



CAGR<sub>2014-2019</sub> = 11%

|                              | 2013 | 2014 | 2015 | 2016 | 2017  | 2018  | 2019  |
|------------------------------|------|------|------|------|-------|-------|-------|
| ■ X-Ray IS Market in \$M     | 72.7 | 78.7 | 85.6 | 93.7 | 103.1 | 115.9 | 131.0 |
| ■ Endoscopy IS Market in \$M | 5.9  | 6.5  | 7.3  | 8.1  | 8.8   | 9.7   | 10.8  |

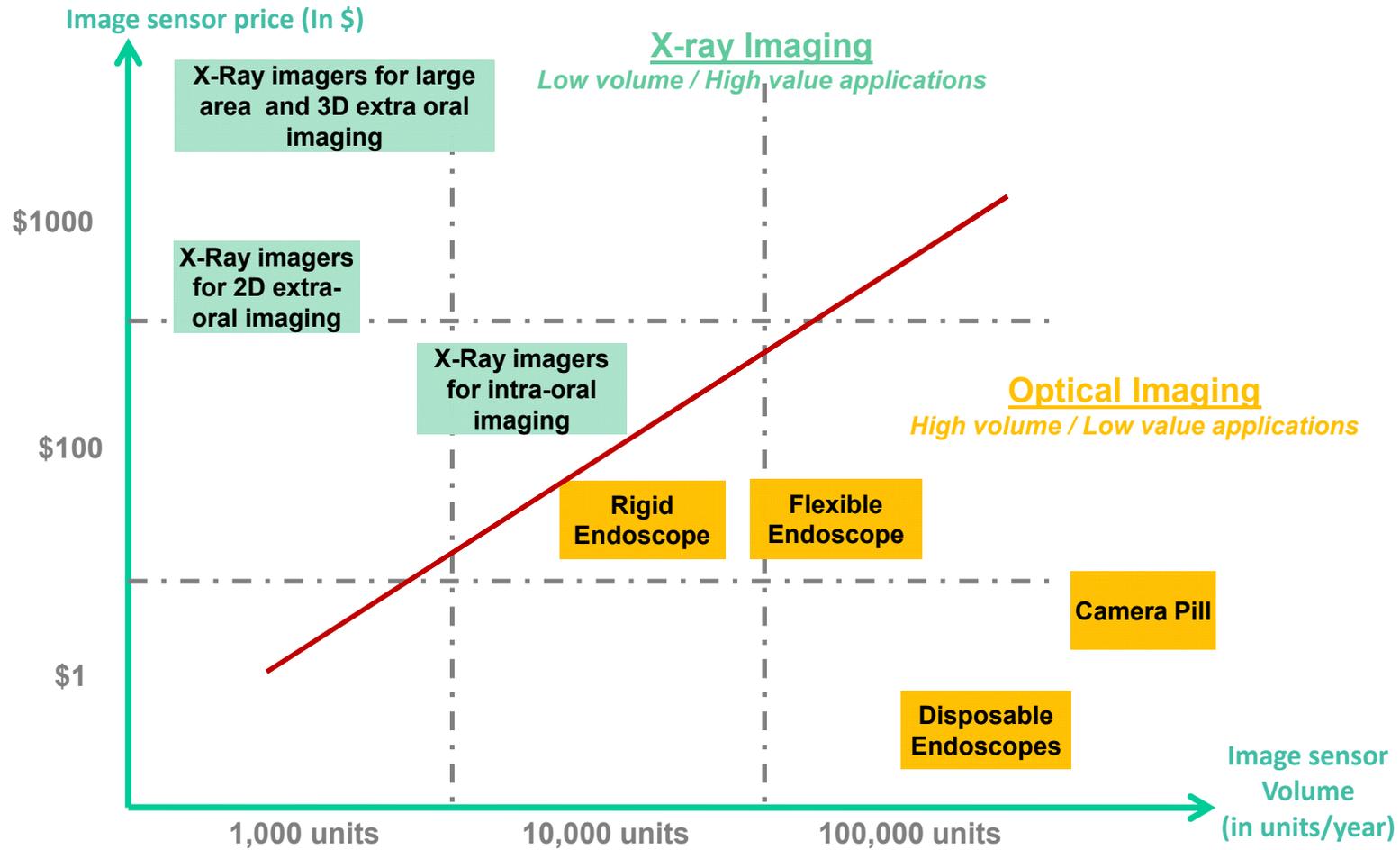
CAGR<sub>2014-2019</sub>  
11%  
11%

The global Medical Image Sensor market will grow from \$79M in 2014 to \$142M in 2019.

# Image Sensors Positioning

## Price/Volume Mapping

### Executive Summary



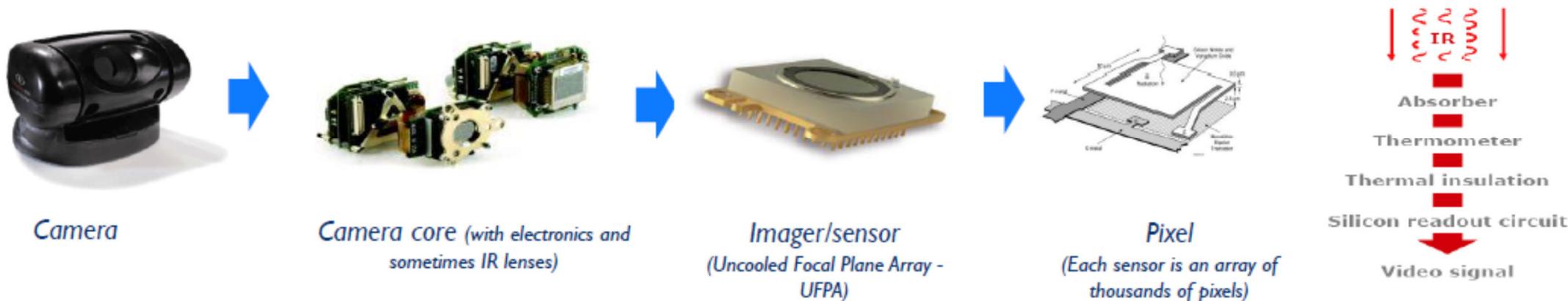
From Technologies to Market

# Uncooled Infrared Imaging Technology & Market Trends 2015

-  
Commercial & Military Applications

# DEFINITIONS

- An infrared thermal camera is a thermal system which converts infrared (IR) radiation into a visible image.
- An IR camera's main parts are:



- **Cores** are modules that include imagers + electronics, and sometimes lenses. **Without lenses, it's also called a "video engine"**.
- **Imagers** are also called **UFPA (Uncooled Focal Plane Arrays)** or **IR sensors**. Detectors provide only a detection signal (no image) and are covered in Yole's 2013 report on the IR detector market and technology trends.
- An imager can have various formats (1024 x 768 to 16 x 16) and pixel pitch (usually from 12 $\mu$  - 40 $\mu$  in 2014).

# UNCOOLED THERMAL CAMERAS

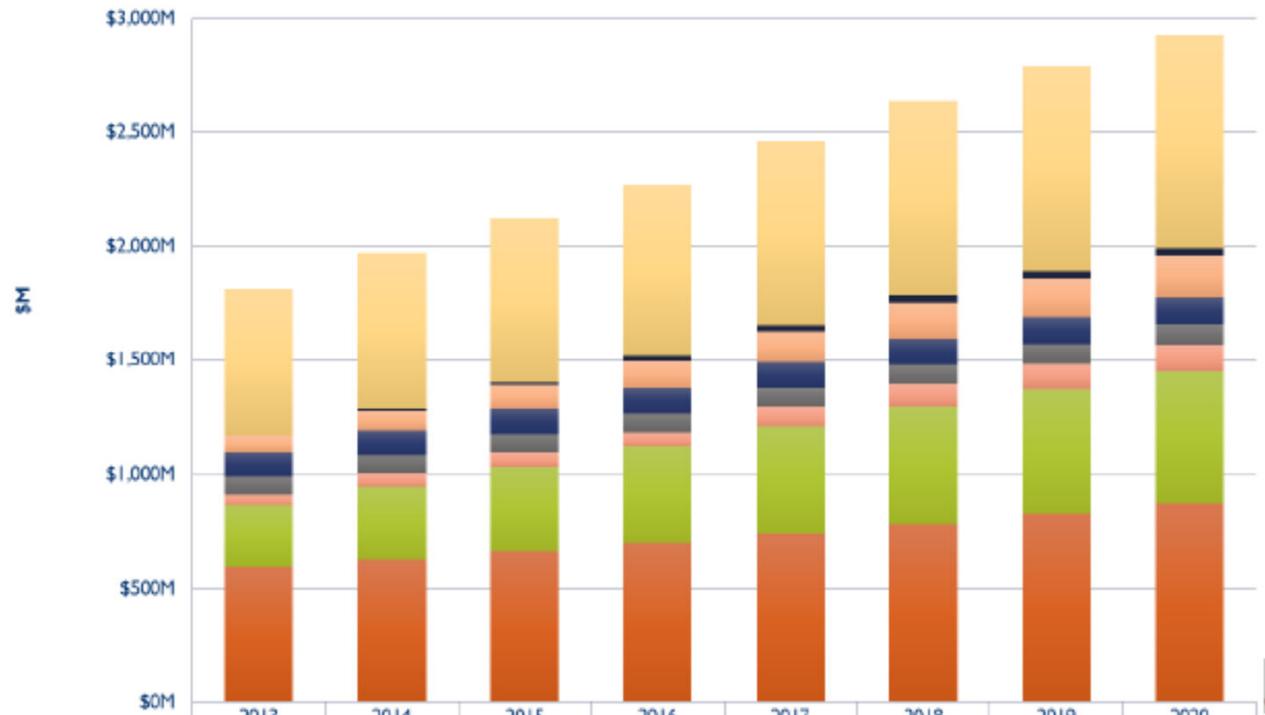
## Market forecast in revenue (\$M) – Nominal scenario

**CAGR 2015 - 2020 growth (+ 6.7%) is driven by military recovery at almost constant price and high commercial volumes**

- Market came back to a growth phase in 2014 (+9% revenues) after bad 2012 and 2013 years, thanks to stabilization of the military business earlier than expected and dynamic commercial business.
- Market will exceed \$3 B by 2020, fueled strongly by Surveillance (+\$229M), Military (+\$207M), Thermography(+ \$200 M+), and PVS (\$82M+) compared to 2014.

**Commercial/  
consumer  
markets**

**Uncooled thermal cameras market forecast in revenue (\$M)**



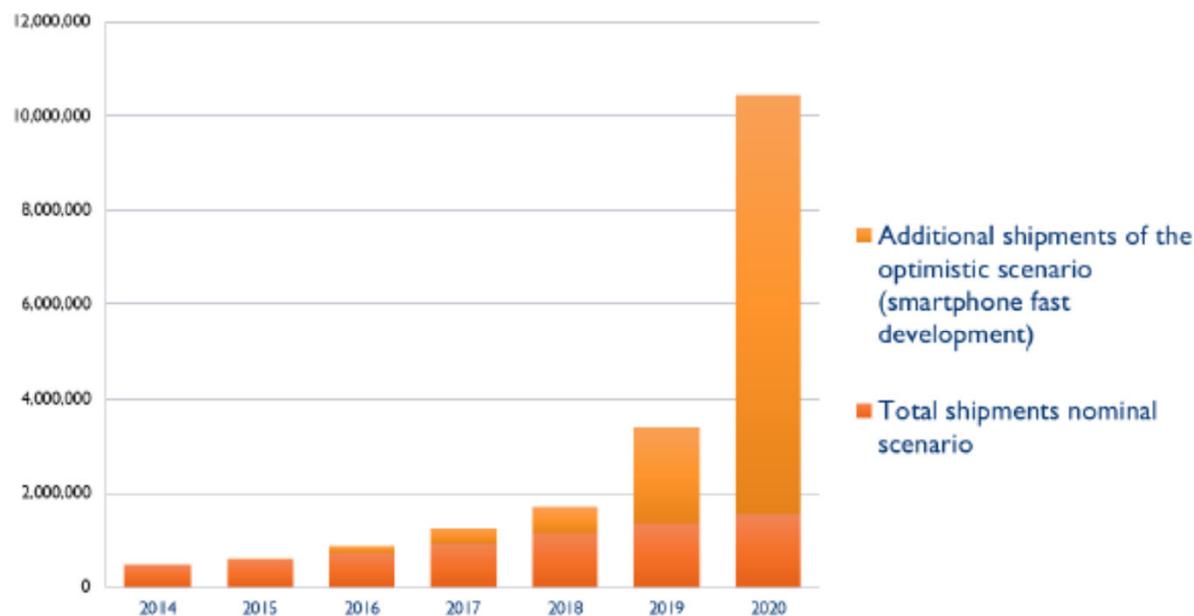
|                               | 2013     | 2014     | 2015     | 2016     | 2017     | 2018     | 2019     | 2020     | CAGR 2015-2020 |
|-------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| Total revenues                | \$1,814M | \$1,981M | \$2,133M | \$2,281M | \$2,476M | \$2,656M | \$2,809M | \$2,946M | 6.7%           |
| Military total                | \$648M   | \$687M   | \$718M   | \$750M   | \$802M   | \$852M   | \$894M   | \$934M   | 5.4%           |
| Smartphones                   | \$0M     | \$8M     | \$13M    | \$18M    | \$25M    | \$32M    | \$34M    | \$32M    | 20.4%          |
| Personal Vision Systems (PVS) | \$70M    | \$85M    | \$103M   | \$120M   | \$138M   | \$155M   | \$167M   | \$181M   | 11.9%          |
| Firefighting                  | \$108M   | \$109M   | \$111M   | \$113M   | \$115M   | \$117M   | \$119M   | \$121M   | 1.7%           |
| Maritime                      | \$76M    | \$78M    | \$80M    | \$82M    | \$85M    | \$87M    | \$89M    | \$91M    | 2.6%           |
| Automotive revenues           | \$46M    | \$60M    | \$63M    | \$62M    | \$85M    | \$100M   | \$109M   | \$113M   | 2.6%           |
| Surveillance total            | \$273M   | \$319M   | \$369M   | \$418M   | \$466M   | \$510M   | \$548M   | \$579M   | 9.4%           |
| Thermography total            | \$593M   | \$627M   | \$665M   | \$702M   | \$743M   | \$783M   | \$828M   | \$875M   | 5.6%           |

# UNCOOLED THERMAL CAMERA

Market forecast in shipments (units): Comparison Nominal vs Optimistic smartphones scenario

Optimistic scenario will be possible if sufficient cost reduction is achieved

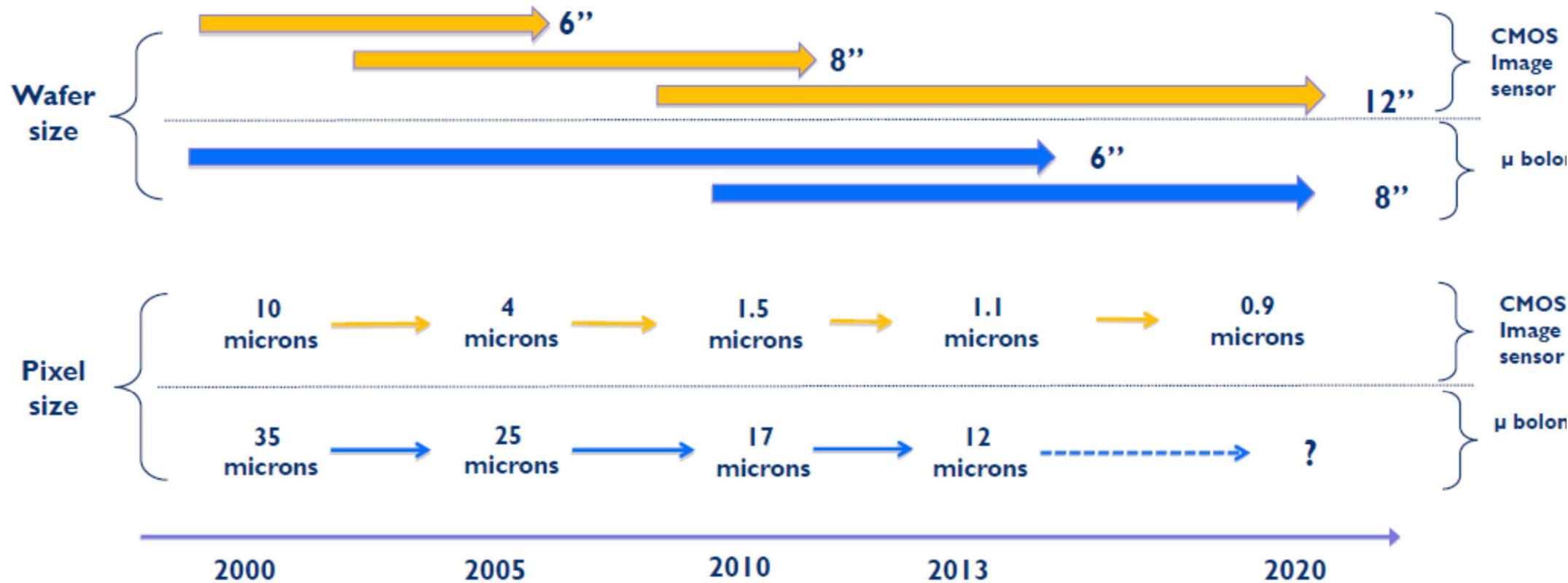
Global uncooled infrared camera business (units)



|                                    | Nominal        | Optimistic  |
|------------------------------------|----------------|---|
| Smartphone IR product sold         | Plug in module | Plug in module and in 2019 IR camera core integrated into the phone |
| Smartphone price erosion           | -15 %          | - 44 %  |
| Smartphone CAGR 2015-2020 in units | + 41 %         | + 161%  |
| Smartphone ASP 2020                | \$ 113         | \$ 14   |

## COMPARISON WITH CMOS IMAGE SENSOR EVOLUTION (3/3)

- In 10 years, CMOS image sensor wafer surface has multiplied by four, and the pixel size divided by six!
- IR imaging pixel shrinkage is much slower with a pixel reduction by a factor of two in 10 years. Indeed, bandwidth is much more complex to manage than visible bandwidth.



# HOW TO ACHIEVE A \$10 CAMERA CORE ?

- With increasing market demand for Uncooled IR applications, manufacturers had to develop new cost-effective processes to increase unit production while lowering production costs, which in turn benefits market growth. This cost reduction was focused up to now at the sensor level and now is increasingly happening at the camera core level (sensor+electronics+optics) ie FLIR Lepton core. The biggest cost reduction target is for smartphone integration where cost is paramount.
- Steps to a \$ 10 camera core :



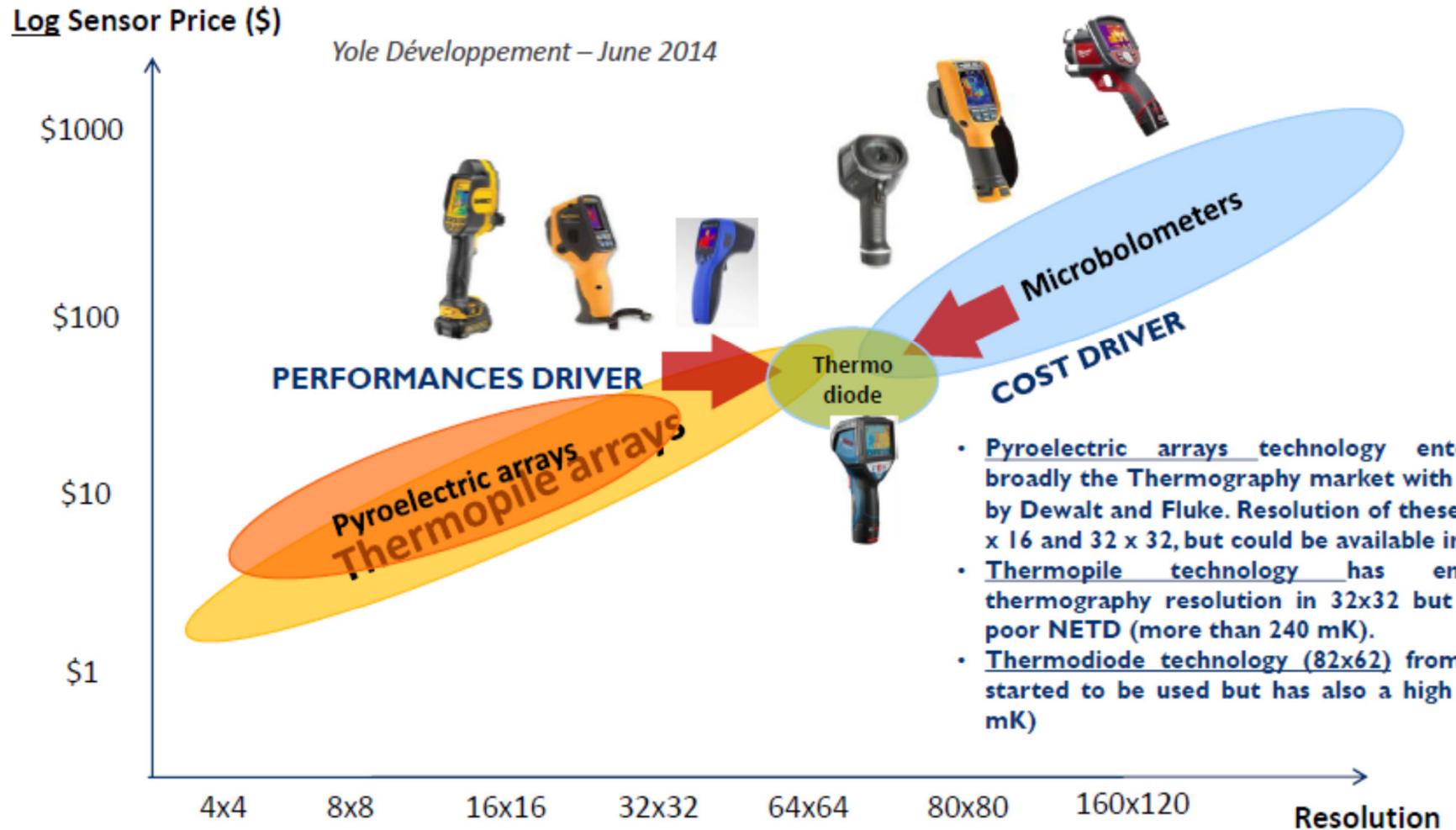
- **New Applications**
- **Increased Volume**
  - **Lower Price**

**Larger Market Demand**

**New Manufacturing Approaches, i.e.**

- **WLP/Pixel-Level Packaging**
- **WLO**
- **Low-Cost IR Window Material**
- **8" Wafer Size**
- **ASIC**
- **3D integration**

# EVOLUTION FOR UNCOOLED IR IMAGERS IN THERMOGRAPHY CAMERAS



New technologies are entering the game in thermography where performance requirements are lower